

BIOGRAPHICAL DATA BOOK



Pinnacle Class **2024-2**
9-13 September 2024

Pinnacle Host



GENERAL ANTHONY J. COTTON

Gen. Anthony J. Cotton is the Commander, United States Strategic Command, Offutt Air Force Base, Nebraska. He is responsible for one of 11 Unified Commands under the Department of Defense. USSTRATCOM is responsible for strategic deterrence, nuclear operations, global strike, missile defense, joint electromagnetic spectrum operations, analysis and targeting, and missile threat assessment. USSTRATCOM is comprised of 150,000 Soldiers, Sailors, Airmen, Marines, Guardians, and civilians who operate globally performing the command's missions. The command also provides the Secretary of Defense and President a range of options to deter adversaries and assure allies.

Gen. Cotton entered the Air Force through the ROTC program in 1986 where he earned a bachelor's degree in political science from North Carolina State University in Raleigh. He has commanded at the squadron, group, wing, and major command levels. He has served as the Vice Commander and Commander of the 341st Missile Wing, Commander of the 45th Space Wing, Director of the Eastern Range, Patrick AFB, Florida, Deputy Director of the National Reconnaissance Office, Commander 20th Air Force, Commander and President of Air University, as well as, Deputy Commander Air Force Global Strike Command.

Prior to his current assignment, Gen. Cotton served as the Commander, Air Force Global Strike Command and Commander, Air Forces Strategic – Air, USSTRATCOM, Barksdale AFB, Louisiana.

EDUCATION

- 1986 Bachelor of Science, Political Science, North Carolina State University, Raleigh
- 1991 Master of Science, Administration, Central Michigan University, Mt. Pleasant
- 1992 Squadron Officer School, Maxwell Air Force Base, Ala.
- 2001 Air Command and Staff College, Maxwell AFB, Ala.
- 2005 U.S. Army War College, Carlisle Barracks, Pa.
- 2006 Enterprise Leadership Seminar, University of North Carolina, Chapel Hill
- 2007 Phase II PME, Joint Forces Staff College, Norfolk, Va.
- 2009 Senior Managers Course on National Security, George Washington University, Washington, D.C.
- 2014 AFSO 21 Executive Leadership Course, University of Tennessee, Knoxville
- 2017 Leadership Decision Making, Kennedy School of Government, Harvard University, Cambridge, Mass.
- 2018 Pinnacle Course, National Defense University, Fort Lesley McNair, Washington, D.C.
- 2018 The Harvard Seminar for New Presidents, Harvard Graduate School of Education, Cambridge, Mass.
- 2018 Leadership at the Peak, Center for Creative Leadership, Colorado Springs, Colo.
- 2020 Combined Forces Air Component Commander Course, Maxwell AFB, Ala.

ASSIGNMENTS

1. October 1986–July 1991, Missile Combat Crew Commander; Standardization/Evaluation Missile Combat Crew Commander; Chief, Standardization/Evaluation Operations/Procedures Branch and Wing Executive Officer, 91st Missile Wing, Minot Air Force Base, N.D.
2. July 1991–April 1994, Command Operations Evaluator 3901st Missile Evaluation Squadron and Chief of Protocol, 20th Air Force, Vandenberg AFB, Calif.
3. April 1994–April 1997, Space Surveillance Crew Commander, Flight Commander, Cheyenne Mountain Air Force Station, Colo.
4. April 1997–January 1999, Chief, Space Surveillance Optical Section; Space Surveillance Program Element Monitor; and Executive Officer to the Director of Operations, Headquarters Air Force Space Command, Peterson AFB, Colo.
5. January 1999–June 2000, Executive Officer to the Commander, 14th Air Force, Vandenberg AFB, Calif.
6. June 2000–June 2001, Student, Air Command and Staff College, Maxwell AFB, Ala.
7. June 2001–March 2004, Operations Officer, 45th Range Squadron; Commander, 3rd Space Launch Squadron; and Deputy Commander, 45th Operations Group, Patrick AFB, Fla.



EFFECTIVE DATES OF PROMOTION

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|---|--|
| Second Lieutenant June 07, 1986 | |
| First Lieutenant June 07, 1988 | |
| Captain June 07, 1990 | |
| Major March 01, 1998 | |
| Lieutenant Colonel March 01, 2002 | |
| Colonel December 01, 2006 | |
| Brigadier General November 10, 2011 | |
| Major General July 06, 2015 | |
| Lieutenant General February 15, 2018 | |
| General August 27, 2021 | |

8. March 2004–June 2005, Student, U.S. Army War College, Carlisle Barracks, Pa.
9. June 2005–March 2008, Deputy Director, Secretary and Chief of Staff of the Air Force Executive Action Group; Director, Preparation and Planning; and Senior Military Assistant to the Under Secretary of Defense for Intelligence, the Pentagon, Arlington, Va.
10. April 2008–July 2009, Commander, Space Operations Group, Aerospace Data Facility-East, Fort Belvoir, Va.
11. July 2009–May 2010, Vice Commander, 341st Missile Wing, Malmstrom AFB, Mont.
12. May 2010–August 2011, Commander, 341st Missile Wing, Malmstrom AFB, Mont.
13. August 2011–June 2013, Commander, 45th Space Wing, and Director, Eastern Range, Patrick AFB, Fla.
14. June 2013–November 2015, Deputy Director, National Reconnaissance Office, Chantilly, Va.
15. November 2015–January 2018, Commander, 20th Air Force, Air Force Global Strike Command, Francis E. Warren AFB, Wyo.
16. February 2018–October 2019, Commander and President, Air University, Air Education and Training Command, Maxwell AFB, Ala.
17. October 2019–August 2021, Deputy Commander, Air Force Global Strike Command, and Deputy Commander, Air Forces Strategic–Air, U.S. Strategic Command, Barksdale AFB, La.
18. August 2021–December 2022, Commander, Air Force Global Strike Command, and Commander, Air Forces Strategic – Air, U.S. Strategic Command, Barksdale AFB, La.
19. December 2022–present, Commander, USSTRATCOM, Offutt AFB, Neb.

SUMMARY OF JOINT ASSIGNMENTS

1. March 2006–June 2007, Director, Preparation and Planning; and Senior Military Assistant to the Under Secretary of Defense for Intelligence, the Pentagon, Arlington, Va., as a colonel
2. June 2007–April 2008, Senior Military Assistant to the Under Secretary of Defense for Intelligence, the Pentagon, Arlington, Va., as a colonel
3. April 2008–July 2009, Commander, Space Operations Group, Aerospace Data Facility-East, Fort Belvoir, Va. (National Reconnaissance Office), as a colonel
4. December 2022–present, Commander, USSTRATCOM, Offutt AFB, Neb., as a general

MAJOR AWARDS AND DECORATIONS

Distinguished Service Medal with two oak leaf clusters
Defense Superior Service Medal with oak leaf cluster
Legion of Merit with oak leaf cluster
Defense Meritorious Service Medal
Meritorious Service Medal with three oak leaf clusters
Air Force Commendation Medal with oak leaf cluster
Air Force Achievement Medal with oak leaf cluster
Air Force Outstanding Unit Award with oak leaf cluster
Combat Readiness Medal with oak leaf cluster
National Defense Service Medal with device
Global War on Terrorism Service Medal
National Reconnaissance Office Medal of Distinguished Performance

(Current as of January 2023)



Senior Fellows



Faller, Craig

ADM, USN (Ret)

Craig Faller is a retired four-star Admiral who has successfully led large, complex organizations with billion-dollar annual operating budgets.

He currently serves on the board of directors of Huntington Ingalls Industries (HII), Sigma Defense and VIKEN Detection. He is an advisor to other companies with diverse portfolios ranging from energy to financial technology. Additionally, he is Chairman of the Board of the Surface Navy



Association, a Trustee at the

Center for Naval Analysis, on the Advisory Board of the Penn State Applied Research Laboratory (ARL), a Distinguished Fellow at the Atlantic Council, Senior Fellow at the National Defense University, and a Senior Fellow at Florida International University (FIU).

From 2018 to 2021 he Commanded United States Southern Command in Miami, Florida where he led a diverse team of 7000 people with an annual operating budget of over \$1 billion. In this role, he enhanced Western Hemisphere security by building strong, trusted partnerships between the United States military and Latin American and Caribbean security forces.

Previously, Faller served as the top-most military assistant to the Secretary of Defense, James N. Mattis. He assisted the defense secretary on all matters from military operations, national security strategy development, management of the department's \$700 + billion budget, and global engagement with world leaders. As the Department of the Navy's Chief of Legislative Affairs, and the top Navy liaison with Congress, he engaged with Congress on the Navy's annual budget and all Navy programs from research and development to acquisition.

Faller has other, extensive experience leading large teams to include commanding the Navy's 5,000 person recruiting organization, the Director of Operations for United States Central Command, where he coordinated military operations and activities across the Middle East, command of an aircraft carrier strike group, and two warships the USS Stethem (DDG-63), and USS Shiloh (CG-63).

He is a 1983 graduate of the U.S. Naval Academy with a Bachelor of Science in Systems Engineering and a distinguished graduate of the Naval Postgraduate School with a Master's in National Security Affairs (Strategic Planning). A nuclear trained surface warfare officer, Faller was a student, instructor, and operator in the Naval Nuclear Power Program.



Foresman, George

Honorable, DHS (Ret)

George Foresman is employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs.

Hon. George Foresman is a senior advisor on national security at the University of Virginia. He has over three decades of leadership experience in government and business, with expertise across strategy development, policy, and the operation of complex organizations.

Foresman works with the Capstone and Pinnacle professional military education programs for general/flag officers and Senior Executive Service. Since 2010 he has helped to guide the development of over 2,500 civilian and military senior executives across several hundred organizations.

His experience includes 12 top leadership roles and the design/build of seven high-profile public and private organizations from scratch. His bi-partisan service includes Senate confirmation to top state and federal national security cabinet roles, where among other responsibilities he led the creation of the National Response Framework.

George continues to help advance America's comprehensive approach to managing contingencies. He guides and facilitates whole of government and multi-national



wargames for the defense department and inter-agency, including the US Space Force sponsored Schriever (space) series.

At UVA, Foresman serves as the Executive Director of the National Security Policy Center at the Frank Batten School of Leadership and Public Policy. He also counsels business and government leaders on a range of strategy, policy, operating, financial, and technology issues. He is member of numerous corporate and non-profit Boards, to include serving as a Trustee of the General George C. Marshall Foundation.

George Foresman is a graduate of the Virginia Military Institute and the Virginia Executive Institute. George and his wife Gail live near Charlottesville Virginia. They are the proud parents of two college students.



Neller, Robert "Bob"

Gen, USMC (Ret)

General Robert B. Neller served as the 37th Commandant of the United States Marine Corps from September 2015 to July 2019. He retired from active duty 1 September 2019.



A native of East Lansing, Michigan, Neller graduated from the University of Virginia in 1975 with a degree in history and speech communication. He later earned a master's degree from Pepperdine

University in Human Resources Management. After graduating from Virginia, Neller went directly into the Marine Corps via the Platoon Leader Class.

A career Infantry Officer, Neller has commanded from Platoon through Service Component HQs. He has been assigned as a General Officer in each of the 3 USMC active infantry Divisions and commanded the 3rd Marine Division. He is a joint qualified Officer having served in Europe at SHAPE as a NATO staff officer and as the J3 of the Joint Staff.

Operationally, he participated in Operation Just Cause in Panama, Operation Restore Hope in Somalia and Operation Iraqi Freedom. In OIF 05-07 during 2006, he served as the Deputy Commanding General for Multi-National Force West in Iraq's Anbar Province.

He has attended the USMC's Basic School, the Army's Armor Officer Advanced Course, USMC Command and Staff, the NATO Defense College and the Armed Forces Staff College and various other courses and training.

Upon retirement he moved to the Austin, TX area where he is affiliated with the University of Texas as adjunct faculty and continues to transition and adjust to playing the "second half of the game."



Raymond, John "Jay"

Gen, USSF (Ret)

General Jay Raymond served as the 1st Chief of Space Operations of the United States Space Force and retired from active duty 1 Jan 2023.

He has commanded national security space units at every level of command from squadron to combatant command. He is recognized as a global leader in all sectors of space operations, including national security, intelligence, commercial, civil and international space.

He deployed as CENTCOM's Director of Space Forces in 2006-2007 and served in Japan from 2011-2012 where he helped lead Operation Tomodachi, a Humanitarian Disaster Relief Operation in response to a earthquake, tsunami and nuclear reactor disaster.



As a transformational leader, Gen Raymond has planned, established, and led large, complex organizations with budgets exceeding \$34B. To include United States Space Command and the United States Space Force.

As the 1st CSO, and our nation's first Guardian, he led the establishment of all new space force organizations, the transfer of personnel from other military branches, the consolidation of space units from other services, the setting of the service's culture and the design of its force structure.

As a member of the Joint Chiefs of Staff, he served as a strategic advisor to the president, secretary of defense and the National Security Council.

After retiring, Gen Raymond serves as a partner at Cerberus Strategic Capital, an advisor for Geodesic Capital, a director on several company boards, and is affiliated with Center for Strategic and International Studies and the Hoover Institute at Stanford.

Gen Raymond and his wife Mollie reside in Reston Va.



Votel, Joseph "Joe"

GEN, USA (Ret)

General Joseph L. Votel is a retired U.S. Army Four-Star officer and the former Commander of the U.S. Central Command – responsible for U.S. and coalition military operations in the Middle East, Levant and Central and South Asia. During his 39 years in the military, he commanded special operations and conventional military forces at every level. His career included combat in Panama, Afghanistan and Iraq. Notably, he led a 79-member coalition that successfully liberated Iraq and Syria from the Islamic State Caliphate. He preceded his assignment at CENTCOM with service as the Commander of U.S. Special Operations Command and the Joint Special Operations Command.



Following his retirement from military service, General Votel served as the President & CEO of Business Executives for National Security (BENS). He is member of the Board of Trustees of Noblis Corporation and a Strategic Advisor for Sierra Nevada Corporation and AGI, Inc. Votel is a Board Director with AeroVironment, Minnesota Wire, DC Capital Partners, Helix Decision Science and a member of the Government Advisory Board for Insight Partners. He a non-resident Distinguished Fellow at the Middle East Institute and the Distinguished Chair of the Combating Terrorism Center at West Point.

General Votel is a member the Executive Boards at Freedom House and the UPenn Center for Ethics and the Rule of Law (CERL). Votel is a current member of the Defense Business Board and the Council on Foreign Relations.

Votel is a 1980 graduate of the United States Military Academy and earned master's degrees from the U.S. Army Command and Staff College and the Army War College.

General Votel resides in Lake Elmo, Minnesota with his wife Michele.

Pinnacle Fellows



VICE ADMIRAL FRANK M. BRADLEY

COMMANDER, JOINT SPECIAL OPERATIONS COMMAND

Vice Admiral Frank M. Bradley is a U.S. Navy SEAL Officer. Originally from Eldorado, Texas, VADM Bradley is a 1991 graduate of the United States Naval Academy, where he studied physics and was a varsity gymnast. He began his career as a SEAL after completing Basic Underwater Demolition school (BUDs/SEAL) Class 179 in 1992.

He has commanded at all levels of special operations, including Special Operations Command Central, leading joint special operations throughout the Middle East and South Asia. He commanded Naval Special Warfare Development Group, has multiple tours in command of joint task forces, and was among the first to deploy to Afghanistan following the attacks of September 11, 2001. Additionally, he has served with SEAL Team FOUR, SEAL Delivery Vehicle Team TWO, and the Italian Incursori (Italian SEALs) as an international exchange officer.

VADM Bradley earned a Masters in Physics from the Naval Postgraduate School in Monterey, California, where he received a provisional patent for his research in 2006.

His staff duty has included service as the Assistant Commander, Joint Special Operations Command, JSOC's J-3 Technical Operations Division Chief and Deputy J-3, the Vice Deputy Director for Global Operations for the Joint Staff J-3, the Executive Officer for the Chairman of the Joint Chiefs of Staff, General Joseph F. Dunford, Jr., and the Deputy Director for CT Strategy for the Joint Staff J-5.

VADM Bradley is married and has four children.



LIEUTENANT GENERAL MICHAEL E. CONLEY

Lt. Gen. Michael E. Conley is the Commander, Air Force Special Operations Command, Hurlburt Field, Florida. The command is the Air Force component of U.S. Special Operations Command. AFSOC provides Air Force special operations forces for worldwide deployment and assignment to unified combatant commanders. The command has approximately 20,800 active-duty, Reserve, Air National Guard and civilian professionals.

Lt. Gen. Conley received his commission through the United States Air Force Academy in May 1996. Since completing pilot training in 1998, he has operational experience flying the UH-1N, MH-53 and CV-22, with the majority of his assignments in special operations aviation. During his career, Lt. Gen. Conley has served multiple staff assignments, including the Joint Staff as Special Assistant to the Chairman of the Joint Chiefs of Staff and Headquarters Air Force. He has commanded a squadron, wing and multiple deployed special operations air components.

Prior to assuming his current role, Lt. Gen. Conley served as the Director of Operations, Headquarters Air Force Special Operations Command, Hurlburt Field, Florida.

EDUCATION

- 1996 Bachelor of Science, U.S. Air Force Academy, Colorado Springs, Colo.
- 2000 Squadron Officer School, Maxwell Air Force Base, Ala.
- 2004 Master of Science, Management, University of Maryland University College, Md.
- 2006 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
- 2008 Master of Arts, Communication, George Mason University, Va. (Air Force Intern Program)
- 2010 Air War College, Maxwell AFB, Ala., by correspondence
- 2014 Master of Arts, National Security and Strategic Studies, U.S. Naval War College, Newport, R.I.
- 2017 Air Force Enterprise Leadership Seminar, Kenan-Flagler Business School, University of North Carolina, N.C.

ASSIGNMENTS

1. January 1997–August 1997, Student Pilot, T-37, Vance Air Force Base, Okla.
2. August 1997–July 1998, Student Pilot, UH-1N, Fort Rucker, Ala.
3. July 1998–August 2001, UH-1N IP/Executive Officer, 1st Helicopter Squadron, Andrews AFB, Md.
4. August 2001–July 2002, Student Pilot, MH-53J, 551st Special Operations Squadron, Kirtland AFB, N.M.
5. July 2002–August 2004, MH-53J/M Instructor Pilot, 20th SOS, Hurlburt Field, Fla.
6. August 2004–February 2007, MH-53M Evaluator Pilot/Flight Commander, 21st SOS, RAF Mildenhall, United Kingdom
7. February 2007–July 2007, Assistant Operations Officer, 352nd Operations Support Squadron, RAF Mildenhall, U.K.
8. July 2007–December 2008, Air Force Intern Program-Strategic Communication, George Mason University, Fairfax, Va.
9. December 2008–August 2009, Chief, Operations Team, Secretary of the Air Force Public Affairs, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.
10. August 2009–June 2011, Chief, Wing Safety/CV-22 Pilot, 1st Special Operations Wing, Hurlburt Field, Fla.
11. June 2011–July 2013, Commander, 58th OSS, Kirtland AFB, N.M.
12. July 2013–July 2014, Student, U.S. Naval War College, Newport, R.I.
13. July 2014–January 2015, Branch Chief, Joint Staff, J-7, Joint Lessons Learned Division, the Pentagon, Arlington, Va.
14. January 2015–June 2016, Deputy Director, Command Advisory Group/Special Assistant to the Combined Joint Chiefs of Staff, the Pentagon, Arlington, Va.
15. June 2016–June 2018, Vice Commander, 27th SOW, Cannon AFB, N.M.
16. June 2018–June 2020, Commander, 1st SOW, Hurlburt Field, Fla.
17. June 2020–July 2022, Deputy Commander, Combined Force Space Component Command, U.S. Space Command, Vandenberg Space Force Base, Calif.



EFFECTIVE DATES OF PROMOTION

| | |
|--------------------------------------|--|
| Second Lieutenant May 29, 1996 | |
| First Lieutenant May 29, 1998 | |
| Captain May 29, 2000 | |
| Major May 01, 2006 | |
| Lieutenant Colonel March 01, 2010 | |
| Colonel April 01, 2016 | |
| Brigadier General June 08, 2020 | |
| Lieutenant General July 01, 2024 | |

18. August 2022–July 2023, Director of Strategy, Plans, Requirements, and Programs, Headquarters Air Mobility Command, Scott AFB, Ill.

19. July 2023–July 2024, Director of Operations, Headquarters Air Force Special Operations Command, Hurlburt Field, Fla.

20. July 2024–present, Commander, Headquarters Air Force Special Operations Command, Hurlburt Field, Fla.

FLIGHT INFORMATION

Rating: command pilot

Flight hours: more than 2,400

Aircraft flown: T-37, UH-1H/N, MH-53J/M, MV-22, CV-22B and other special operations aircraft

MAJOR AWARDS AND DECORATIONS

Distinguished Service Medal

Legion of Merit with oak leaf cluster

Bronze Star Medal

Defense Meritorious Service Medal

Meritorious Service Medal with two oak leaf clusters

Air Medal with five oak leaf clusters

Aerial Achievement Medal with silver oak leaf cluster

Air and Space Commendation Medal with two oak leaf clusters

Air and Space Achievement Medal

Combat Action Medal

Humanitarian Service Medal

OTHER ACHIEVEMENTS

2005 Air Force Special Operations Command Pilot of the Year

(Current as of July 2024)





LIEUTENANT GENERAL CASE A. CUNNINGHAM

Lt. Gen. Case A. Cunningham is the Commander, Alaskan Command, Alaskan North American Aerospace Defense Command Region and Eleventh Air Force, Joint Base Elmendorf-Richardson, Alaska. As the Senior Military Officer in Alaska, he is responsible for integrating all military activities in the Alaska Theater of Operations, synchronizing more than 21,000 Active-duty, Guard and Reserve forces across all services. As commander of ALCOM under United States Northern Command, he is responsible for executing security and civil support actions. As commander of ANR, Lt. Gen. Cunningham directs operations to ensure effective surveillance, monitoring, and defense of the region's airspace. He is also responsible for the planning and execution of all homeland defense operations within the area. Finally, Lt. Gen. Cunningham commands Eleventh Air Force, overseeing the training and readiness of five Air Force wings with installations located in Alaska, Hawaii and Guam.

Lt. Gen. Cunningham received his commission in 1994 as a graduate of the U.S. Air Force Academy. He has served as the commander of two wings and as the commander and leader of the U.S. Air Force Air Demonstration Squadron, the Thunderbirds. Prior to his current assignment, he was the Commander, U.S. Air Force Warfare Center, Nellis Air Force Base, Nevada.

Lt. Gen. Cunningham is a Command Pilot with more than 3,400 flying hours, including more than 600 combat hours in three different aircraft, in multiple areas of operation.

EDUCATION

- 1994 Bachelor of Science, Political Science, U.S. Air Force Academy, Colorado Springs, Colo.
- 1999 U.S. Air Force Weapons School, Nellis Air Force Base, Nev.
- 2001 Squadron Officer School, Maxwell AFB, Ala.
- 2005 Air Command & Staff College, Maxwell AFB, Ala., by correspondence
- 2006 Master of Arts, National Security Studies, American Military University
- 2006 Master of Science, Strategic Leadership, Air Force Institute of Technology, Wright Patterson AFB, Ohio
- 2007 Master of Airpower Art & Science, School of Advanced Air & Space Studies, Maxwell AFB, Ala.
- 2009 Air War College, Maxwell AFB, Ala., by correspondence
- 2012 Air University Lorenz Fellowship, Las Vegas, Nev.
- 2013 Doctor of Philosophy, Military Strategy, Air University, Maxwell AFB, Ala.
- 2014 Joint & Combined Warfighting School, Joint Forces Staff College, Norfolk, Va.
- 2015 Leadership Development Program, Center for Creative Leadership, Colorado Springs, Colo.
- 2016 Enterprise Leadership Seminar, Kenan-Flagler School of Business, University of North Carolina at Chapel Hill
- 2023 Joint Flag Officer Warfighting Course, Air University, Maxwell AFB, Ala.

ASSIGNMENTS

1. June 1994–January 1996, Student, Specialized Undergraduate Pilot Training, Reese Air Force Base, Texas
2. February 1996–March 1996, Student, Introduction to Fighter Fundamentals, Columbus AFB, Miss.
3. March 1996–October 1996, Student, F-15C Replacement Training Unit, Tyndall AFB, Fla.
4. October 1996–June 1999, F-15C Instructor Pilot, 19th Fighter Squadron, Elmendorf AFB, Alaska
5. July 1999–December 1999, Student, F-15C U.S. Air Force Weapons Instructor Course, Nellis AFB, Nev.
6. January 2000–May 2002, Chief of Weapons, Flight Commander, 27th FS, Langley AFB, Va.
7. June 2002–November 2004, Assistant Operations Officer, Flight Commander, 433rd Weapons Squadron, U.S. Air Force Weapons School, Nellis AFB, Nev.
8. December 2004–May 2005, Aide-de-Camp to the Commander, Air Warfare Center, Nellis AFB, Nev.
9. June 2005–June 2006, Student, Air Force Institute of Technology, Wright Patterson AFB, Ohio
10. July 2006–June 2007, Student, School of Advanced Air & Space Studies, Maxwell AFB, Ala.
11. July 2007–January 2008, Student, F-22A Qualification Training, Tyndall AFB, Fla.



EFFECTIVE DATES OF PROMOTION

| | |
|---------------------------------------|--|
| Second Lieutenant June 01, 1994 | |
| First Lieutenant June 01, 1996 | |
| Captain June 01, 1998 | |
| Major July 01, 2004 | |
| Lieutenant Colonel June 01, 2008 | |
| Colonel July 01, 2012 | |
| Brigadier General June 02, 2018 | |
| Major General September 02, 2020 | |
| Lieutenant General August 09, 2024 | |

12. February 2008–June 2009, Director of Operations, 43rd FS, Tyndall AFB, Fla.
13. July 2009–October 2009, Student, F-16 Qualification Training, Luke AFB, Ariz.
14. January 2010–January 2012, Commander/Leader, U.S. Air Force Air Demonstration Squadron “Thunderbirds”, Nellis AFB, Nev.
15. January 2012–June 2012, Student, Air University Lorenz Fellowship, Las Vegas, Nev.
16. July 2012–July 2013, Vice Commander, 451st Air Expeditionary Wing, Kandahar Airfield, Afghanistan
17. August 2013–June 2015, Special Assistant to the Director & U.S. Air Force Operational Liaison, Defense Advanced Research Projects Agency
18. June 2015–July 2017, Commander, 432nd Wing & 432nd Air Expeditionary Wing, Creech AFB, Nev.
19. July 2017–July 2019, Commander, 18th Wing, Kadena Air Base, Japan
20. July 2019–June 2020, Deputy Director for Operations, Headquarters, U.S. Indo-Pacific Command, Camp H.M. Smith, Hawaii
21. July 2020–June 2021, Director, Plans, Programs, and Requirements, Headquarters Air Combat Command, Joint Base Langley-Eustis, Va.
22. June 2021–August 2024, Commander, U.S. Air Force Warfare Center, Nellis AFB, Nev.
23. August 2024–present, Commander, Alaskan NORAD Region, North American Aerospace Defense Command, Commander, Alaskan Command, U.S. Northern Command & Commander, Eleventh Air Force, Pacific Air Forces, JB Elmendorf-Richardson, Alaska

SUMMARY OF JOINT ASSIGNMENTS

1. August 2013–June 2015, Special Assistant to the Director & U.S. Air Force Operational Liaison, Defense Advanced Research Projects Agency, as a colonel
2. July 2019–June 2020, Deputy Director for Operations, Headquarters, U.S. Indo-Pacific Command, Camp H.M. Smith, Hawaii, as a brigadier general
3. August 2024–present, Commander, Alaskan Region, North American Aerospace Defense Command, Commander, Alaskan Command, U.S. Northern Command & Commander, Eleventh Air Force, Pacific Air Forces, Joint Base Elmendorf-Richardson, Alaska, as a lieutenant general

FLIGHT INFORMATION

Rating: command pilot

Flight hours: more than 3,400

Aircraft flown: F-15C/D, F-22A, F-16C/D, MC-12W and MQ-9

MAJOR AWARDS AND DECORATIONS

Distinguished Service Medal

Defense Superior Service Medal with oak leaf cluster

Legion of Merit with two oak leaf clusters

Bronze Star Medal

Meritorious Service Medal with two oak leaf clusters

Air Medal with three oak leaf clusters

Aerial Achievement Medal with two oak leaf clusters

Air and Space Commendation Medal with oak leaf cluster

(Current as of August 2024)





LIEUTENANT GENERAL STEPHEN L. DAVIS

Lt. Gen. S.L. Davis is the Inspector General of the Department of the Air Force, Office of the Secretary of the Air Force, Arlington, Virginia. In this capacity, he reports to the Secretary of the Air Force, Air Force Chief of Staff, and Chief of Space Operations on matters concerning Department of the Air Force readiness, efficiency and the military discipline of active duty, Air Force Reserve and Air National Guard forces. He also oversees the inspection and evaluation system for all Department of the Air Force nuclear and conventional forces; oversees Department of the Air Force counterintelligence operations; investigates fraud, waste and abuse; oversees criminal investigations; and provides oversight of complaints resolution programs. Lt. Gen. Davis is responsible for three field operating agencies: the Air Force Inspection Agency, the Office of Special Investigations, and the Department of Defense Cyber Crime Center.

Lt. Gen. Davis was commissioned in 1989 after graduation from Officer Training School. He has served in a variety of operational and staff assignments including commanding a Minuteman Intercontinental Ballistic Missile wing and the nation's only ICBM flight test squadron. His headquarters staff assignments include duty at Air Force Space Command, Air Staff, U.S. Strategic Command, Joint Staff, and National Nuclear Security Administration.

EDUCATION

- 1989 Bachelor of Arts, Economics, Wright State University, Fairborn, Ohio
- 1994 Squadron Officer School, Maxwell Air Force Base, Ala.
- 1997 Master of Business Administration, Embry-Riddle Aeronautical University, Daytona Beach, Fla.
- 2002 Master of Military Studies, Marine Command and Staff College, Marine Corps University, Quantico, Va.
- 2003 Master of Airpower Art and Science, School of Advanced Airpower Studies, Air University, Maxwell AFB, Ala.
- 2008 National Defense Fellow, The Fletcher School of Law and Diplomacy, Tufts University, Medford, Mass.

ASSIGNMENTS

1. December 1989–March 1990, Student, Undergraduate Missile Training, Vandenberg Air Force Base, Calif.
2. May 1990–November 1994, Minuteman III Combat Crew Member, Senior Evaluator Crew Commander, and Chief Standardization/Evaluation, 321st Strategic Missile Wing, Grand Forks AFB, N.D.
3. December 1994–October 1997, Intercontinental Ballistic Missile Test Operations Officer, TOP HAND, 576th Flight Test Squadron, Vandenberg AFB, Calif.
4. November 1997–June 1999, Staff Officer, Missile Operations and Future Concepts Division, Directorate of Operations, Headquarters Air Force Space Command, Peterson AFB, Colo.
5. July 1999–October 2000, Executive Officer to the Director of Staff, Headquarters Air Force Space Command, Peterson AFB, Colo.
6. November 2000–June 2001, Flight Commander, 11th Space Warning Squadron, 21st Space Wing, Schriever AFB, Colo.
7. July 2001–June 2002, Student, Marine Corps Command and Staff College, Quantico, Va.
8. July 2002–June 2003, Student, School of Advanced Airpower Studies, Maxwell AFB, Ala.
9. July 2003–May 2004, Chief of Strategy, Concept Development and Strategy Division, Air and Space Operations, Headquarters Air Force, the Pentagon, Arlington, Va.
10. June 2004–November 2004, Joint Staff Secretary and Deputy Chief of Staff for Personnel (J1), Iraq Survey Group, Multi-National Force–Iraq, Baghdad
11. December 2004–June 2005, Deputy Chief, Aerospace Expeditionary Force Policy Division, Air and Space Operations, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.
12. June 2005–June 2007, Commander, 576th Flight Test Squadron, Vandenberg AFB, Calif.
13. July 2007–July 2008, National Defense Fellow, Fletcher School of Law and Diplomacy, Tufts University, Medford, Mass.



EFFECTIVE DATES OF RANK

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| Second Lieutenant December 22, 1989 | |
| First Lieutenant December 22, 1991 | |
| Captain December 22, 1993 | |
| Major March 01, 2001 | |
| Lieutenant Colonel April 01, 2004 | |
| Colonel October 01, 2008 | |
| Brigadier General August 29, 2014 | |
| Major General June 01, 2018 | |
| Lieutenant General March 02, 2022 | |

14. August 2008–June 2009, Chief NIGHT FIST Division, Global Innovation and Strategy Center, Headquarters U.S. Strategic Command, Offutt AFB, Neb.
15. July 2009–July 2010, Chief, Operations Plans Division (J35), Global Operations Directorate, and Chief of Staff, U.S. Cyber Command Planning and Implementation Team, Headquarters USSTRATCOM, Offutt AFB, Neb.
16. July 2010–May 2011, Vice Commander, 341st Missile Wing, Malmstrom AFB, Mont.
17. June 2011–June 2012, Commander, 91st Missile Wing, Minot AFB, N.D.
18. June 2012–June 2013, Assistant Deputy Director, Command, Control and Nuclear Operations (J36), The Joint Staff, Washington, D.C.
19. July 2012–August 2014, Assistant Deputy Director, Nuclear, Homeland Defense and Current Operations (J33), The Joint Staff, Washington, D.C.
20. September 2014–June 2016, Principal Assistant Deputy Administrator for Military Applications and later Acting Deputy Administrator for Defense Programs, National Nuclear Security Administration, Department of Energy, Washington, D.C.
21. July 2016–July 2017, Director, Manpower, Organization and Resources, Deputy Chief of Staff, Manpower, Personnel, and Services, HAF, the Pentagon, Arlington Va.
22. August 2017–May 2018, Special Assistant to the Air Force Chief of Staff for Squadron Vitality, Office of the Air Force Chief of Staff, HAF, the Pentagon, Arlington, Va.
23. June 2018–August 2020, Director of Global Operations, Headquarters USSTRATCOM, Offutt AFB, Neb.
24. September 2020–February 2022, Director, Global Power Programs, Office of the Assistant Secretary Acquisition, Technology and Logistics, Arlington, Va.
25. March 2022-present, Inspector General, Department of the Air Force, Headquarters Air Force, the Pentagon, Arlington, Va.

SUMMARY OF JOINT ASSIGNMENTS

1. August 2008–June 2009, Chief, NIGHT FIST Division, Global Innovation and Strategy Center, Headquarters, U.S. Strategic Command, Offutt Air Force Base, Neb. as a colonel
2. July 2009–July 2010, Chief, Operations Plans Division (J35), Global Operations Directorate, and Chief of Staff, United States Cyber Command Planning and Implementation Team, USSTRATCOM, Offutt AFB, Neb. as a colonel
3. June 2012–August 2014, Assistant Deputy Director, Command, Control and Nuclear Operations (J36) and later Assistant Deputy Director, Nuclear, Homeland Defense and Current Operations (J33), The Joint Staff, Washington, D.C. as a colonel and brigadier general
4. September 2014–June 2016, Principal Assistant Deputy Administrator for Military Application, National Nuclear Security Administration, Department of Energy, Washington, D.C. as a brigadier general
5. June 2018–August 2020, Director of Global Operations, Headquarters USSTRATCOM, Offutt AFB, Neb. as a major general

OPERATIONAL INFORMATION

Minuteman III ICBM
 Officer Aircrew - Airborne Emergency Action Officer on E-6B Looking Glass
 Flight hours: 330

MAJOR AWARDS AND DECORATIONS

Distinguished Service Medal
 Defense Superior Service Medal with three oak leaf clusters
 Legion of Merit
 Defense Meritorious Service Medal with two oak leaf clusters
 Meritorious Service Medal with three oak leaf clusters
 Aerial Achievement Medal
 Joint Service Commendation Medal
 Air and Space Commendation Medal
 Combat Readiness Medal with oak leaf cluster
 National Defense Service Medal with bronze star
 Iraq Campaign Medal with two campaign stars
 Global War on Terrorism Service Medal
 Humanitarian Service Medal with bronze star
 Nuclear Deterrence Operations Service Medal with "N" device and silver oak leaf cluster

EFFECTIVE DATES OF RANK

Second Lieutenant Dec. 22, 1989
 First Lieutenant Dec. 22, 1991
 Captain Dec. 22, 1993
 Major March 1, 2001
 Lieutenant Colonel April 1, 2004
 Colonel Oct. 1, 2008
 Brigadier General Aug. 29, 2014
 Major General June 1, 2018
 Lieutenant General March 2, 2022

(Current as of September 2023)



United States Navy Biography

Rear Admiral Peter A. Garvin

Rear Adm. Pete Garvin graduated with merit from the United States Naval Academy in 1989 having earned a Bachelor of Science in Aerospace Engineering (Astronautics). He is a 2005 graduate of the National War College, earning a Master of Science in National Security Strategy and a 2015 alumnus of the Massachusetts Institute of Technology Seminar XXI.

His operational assignments include service with the “Pelicans” of Patrol Squadron (VP) 45, where he was the 1995 Association of Naval Aviation Pilot of the Year; department head with the “Mad Foxes” of VP-5; navigator aboard USS Kearsarge (LHD 3), where he served as flag navigator for the embarked Amphibious Squadron (PHIBRON) 6; executive and 59th commanding officer of the “Fighting Tigers” of VP-8; and commander of Patrol and Reconnaissance Wing (CPRW) 10.



His shore assignments include flag lieutenant to Commander, Patrol Wings Atlantic (CPWL), Commander, Task Force (CTF) 84; instructor pilot at the P-3 fleet replacement squadron, VP-30; Washington placement officer at the Bureau of Naval Personnel (PERS 441); executive officer for the director, Operational Plans and Joint Force Development Directorate (J-7), Joint Staff; federal executive fellow at the Council on Foreign Relations (CFR); undersea warfare branch head in the assessments division (N81) and deputy director, unmanned warfare systems (N99) on the Office of the Chief of Naval Operations staff; and executive assistant to the vice chairman, Joint Chiefs of Staff.

As a flag officer, he served as the 22nd commander of Navy Recruiting Command, commander, Patrol and Reconnaissance Group and Patrol and Reconnaissance Group Pacific, the 20th commander, Naval Education and Training Command, and most recently as the 58th President, United States Naval War College. He has been confirmed to serve as the next President of the National Defense University.

His decorations include the Distinguished Service Medal, the Defense Superior Service Medal, the Legion of Merit (five awards), Defense Meritorious Service Medal, Meritorious Service Medal (two awards), Air Medal (two strike/flight) and various personal, unit and campaign decorations.



LIEUTENANT GENERAL DAVID R. IVERSON

Lt. Gen. David R. Iverson is Deputy Commander, U.S. Forces Korea; Commander, Air Component Command, United Nations Command; Commander, Combined Air Component Command, Combined Forces Command; and Commander, Seventh Air Force, Pacific Air Forces, Osan Air Base, South Korea. He is also the U.S. representative to the joint committee for the Status of Forces agreement between the two countries.

Lt. Gen. Iverson received his commission in 1991 through the Air Force ROTC program at the University of Virginia. Following EURO-NATO Joint Jet Pilot Training at Sheppard Air Force Base, Texas, he was assigned to fly the F-15E Strike Eagle. He has served in various flying duties, including Evaluator and Instructor, Flight Commander, Chief of Weapons, Director of Operations, and Commander at the squadron, group, and wing levels. He also served as the Congressional Legislative Liaison and the 609th Air and Space Operations Center Commander, Al Udeid Air Base, Qatar. Prior to his current assignment, he was the Director of Air and Cyberspace Operations, Headquarters Pacific Air Forces, Joint Base Pearl Harbor-Hickam, Hawaii.

Lt. Gen. Iverson is a command pilot with more than 5,400 flying hours, with over 1500 combat hours earned during operations Deny Flight, Southern Watch, Northern Watch, Iraqi Freedom, Enduring Freedom and Inherent Resolve.

EDUCATION

- 1991 Bachelor of Arts, University of Virginia, Charlottesville, Va.
- 1998 Squadron Officer School, Maxwell Air Force Base, Ala.
- 2003 Air Command and Staff College, Maxwell AFB, Ala. by correspondence
- 2011 Air War College, Air University, Maxwell, Ala.

ASSIGNMENTS

- February 1992–June 1993, Student, Euro-NATO Joint Jet Pilot Training and Lead in Fighter Training, Sheppard Air Force Base, Texas
- June 1993–April 1994, Student, F-15E Replacement Training Unit, Luke AFB, Ariz.
- April 1994–July 1997, Instructor, Scheduler, Weapons Officer, 90th Fighter Squadron, Elmendorf AFB, Alaska
- July 1997–January 1998, F-15E Strike Eagle Weapons Instructor Course, Nellis AFB, Nev.
- January 1998–August 2000, Flight Commander, Chief of Weapons, 335th Fighter Squadron, Seymour Johnson AFB, N.C.
- August 2000–January 2002, F-15E Strike Eagle Chief Force Development and Evaluation, 28th Training Squadron, Detachment 1, Nellis AFB, Nev.
- January 2002–June 2003, F-15E Strike Eagle Chief Tactics Development and Evaluation, 28TS, Det 1, Nellis AFB, Nev.
- June 2003–March 2005, Checkmate Division, AF/XOOC, the Pentagon, Arlington, Va.
- March 2005–October 2006, Secretary of the Air Force Legislative Liaison, SAF/LLW, the Pentagon, Arlington, Va.
- October 2006–May 2007, Chief, Advanced Programs Office, 48th Fighter Wing, Royal Air Force Lakenheath, United Kingdom
- May 2007–October 2008, Director of Operations, 492nd Fighter Squadron, RAF Lakenheath, U.K.
- November 2008–February 2010, Commander, 492nd Fighter Squadron, RAF Lakenheath, U.K.
- February 2010–May 2010, Deputy Commander, 48th Operations Group, RAF Lakenheath, U.K.
- July 2010–May 2011, Air War College, Air University, Maxwell AFB, Ala.
- August 2011–August 2012, Commander, 609th Air and Space Operations Center, Al Udeid Air Base, Qatar
- August 2012–July 2013, Chief, Secretary of the Air Force Congressional Action Division, SAF/LLZ, the Pentagon, Arlington, Va.
- July 2013–February 2014, Director of Operations (J3), U.S. Forces Japan, Yokota AB, Japan
- February 2014–March 2016, Commander, 366th Fighter Wing, Mountain Home AFB, Idaho
- April 2016–February 2017, Senior Military Advisor to the Undersecretary of the Air Force, the Pentagon, Arlington, Va.
- February 2017–June 2018, Senior Military Advisor to the Secretary of the Air Force, the Pentagon, Arlington, Va.



USAIRFORCE

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| Second Lieutenant May 18, 1991 | |
| First Lieutenant May 01, 1993 | |
| Captain September 01, 1995 | |
| Major March 01, 2002 | |
| Lieutenant Colonel April 01, 2006 | |
| Colonel August 01, 2011 | |
| Brigadier General August 02, 2017 | |
| Major General December 01, 2019 | |
| Lieutenant General January 30, 2024 | |

21. June 2018–June 2019, Commander, 332nd Air Expeditionary Wing, Southwest Asia
22. July 2019–July 2021, Vice Director for Joint Force Development, J-7 the Joint Staff, the Pentagon, Arlington, Va.
23. July 2021–January 2024, Director of Air and Cyberspace Operations, Pacific Air Forces, Joint Base Pearl Harbor Hickam, Hawaii
24. January 2024–present, Deputy Commander, United States Forces Korea; Commander, Air Component Command, United Nations Command; Commander, Air Component Command, Combined Forces Command; and Commander, Seventh Air Force, Pacific Air Forces, Osan AB, South Korea

SUMMARY OF JOINT ASSIGNMENTS

1. July 2013–February 2014, Director of Operations (J3), U.S. Forces Japan, Yokota Air Base, Japan
2. July 2019–July 2021, Vice Director for Joint Force Development, J-7 the Joint Staff, Arlington, Va.

FLIGHT INFORMATION

Rating: command pilot

Flight hours: more than 5,400; combat hours: 1,500

Aircraft flown: T-37, T-38, F-15E, F-15SG, and F-16

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit with oak leaf cluster

Distinguished Flying Cross with "V" device

Bronze Star Medal with two oak leaf clusters

Defense Meritorious Service Medal

Meritorious Service Medal with four oak leaf clusters Air Medal with three silver oak leaf clusters

Air Force Combat Action Medal

Aerial Achievement Medal with oak leaf cluster

Air and Space Commendation Medal

(Current as of April 2024)





LIEUTENANT GENERAL THOMAS L. JAMES

Deputy Commander

LTG Thomas L. James serves as the Deputy Commander for United States Space Command, Peterson Space Force Base, Colorado. United States Space Command is the Unified Combatant Command responsible for conducting operations in, from, and to space to deter conflict, and if necessary, defeat aggression, deliver space combat power to the Joint/Combined force, and defend U.S. vital interests with allies and partners.



LTG James' previous General Officer assignments included Deputy Commander, Combined/Joint Force Space Component Command; Commander, Combined Joint Task Force-Space Operations; Commander, Joint Task Force-Space Defense; Director of Operations, USSPACECOM; Director, Operations, Plans, and Exercises, Joint Force Space Component Command; and Deputy Commander, Joint Functional Component Command for Space.

LTG James enlisted in the Mississippi National Guard serving in medical and Special Forces units. He was commissioned through ROTC while obtaining a Bachelor of Science Degree in Molecular Biology from the University of Southern Mississippi and entered active duty as a U.S. Army aviator.

LTG James' assignments include Team Medic, then Team Executive Officer, A Company, 2nd Battalion, 20th Special Forces Group (Airborne), Camp Shelby, Miss.; Battalion Liaison Officer, then Aeroscout Platoon Leader, then Assistant Battalion S-3, then Battalion S-1 and then S-2, 2-227th Attack Helicopter Battalion (AH-64), 4th Aviation Brigade, 3rd Armored Division, Federal Republic of Germany (served in Operation Desert Storm); Attack/Assault Helicopter Platoon Leader, then Company Executive Officer, and then Liaison Officer, 1st Battalion, 160th Special Operations Aviation Regiment (Airborne), Fort Campbell, Ky.; Assault Company Commander, B Company (UH-60), 2nd Assault Helicopter Battalion, 4th Aviation Brigade, 2nd Infantry Division, Republic of Korea.

LTG James' assignments since becoming an Army Space Operations Officer include Corps Plans Officer and Space and Information Operations Officer, Headquarters, III Corps, Fort Hood, Texas; Space and Information Operations Officer, Combined Joint Task Force-180 (XVIII Airborne Corps), Bagram, Afghanistan; Space Operations Officer, Combined Joint Special Operations Task Force – Bagram, Afghanistan; Future Operations Planner and Space and Information Operations Officer, Combined Joint Task Force – 7 (III Armored Corps), Baghdad, Iraq; Chief, Space Capabilities Branch, Directorate of Combat Developments, U.S. Army Space and Missile Defense Command/Army Forces Strategic Command, Peterson Air Force Base, Colo.; Deputy Director of Space Forces, Central Command Combined Air Operations Center (Arabian Gulf); Army Liaison Element, National Security Space Institute, Colorado Springs, Colo.; Commander, 1st Space Battalion, 1st Space Brigade, Peterson Air Force Base, Colo.; Chief of Space, Third Army/Army Central, Camp Arifjan, Kuwait /Shaw Air Force Base, S. Car; Deputy Director of USASMDC/ARSTRAT's Future Warfare Center, Redstone Arsenal, Ala.; Commander, 1st Space Brigade, Peterson Air Force Base, Colo; and the Director of Space Policy Implementation, Office of the Under Secretary for Policy, Office of the Secretary of Defense, Pentagon, Va.

His military education includes the U.S. Army Aviation Officer Basic and Advanced Courses; three master's degrees from the United States Air Force's Air University while attending the Air Command and Staff College; the School of Advanced Air and Space Studies; and the Air, Space and Cyber War College; and various Army and Air Force advanced space courses. Additionally, he holds a Master of International Relations degree from Auburn University at Montgomery and completed the Harvard Senior Executive Fellowship Program.

LTG James' awards and decorations include the Legion of Merit (oak leaf cluster), Bronze Star (oak leaf cluster), Meritorious Service Medal (three oak leaf clusters), Army Commendation Medal (silver oak leaf cluster and two bronze oak leaf clusters),

Air Medal (second award), Joint Achievement Medal (oak leaf cluster), Army Achievement Medal, Southwest Asia Campaign Medal (three stars), Afghanistan Campaign Medal, Iraq Campaign Medal (three stars), Global War on Terrorism Expeditionary Medal, Global War on Terrorism Service Medal, Korean Defense Service Medal, Saudi Arabia-Kuwait Liberation Medal, Kuwait Liberation Medal, and Joint Meritorious Unit Award (three oak leaf clusters). He has earned the Army Master Space Badge, the Army Senior Aviator Badge, Ranger Tab, Parachutists Wings, and Air Assault Wings.

LTG James is married to the very lovely Nicole and is the proud father of daughter Rachel.

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LIEUTENANT GENERAL MICHAEL J. LUTTON

Lt. Gen. Michael J. Lutton is the Deputy Commander, Air Force Global Strike Command and Deputy Commander, Air Forces Strategic-Air, U.S. Strategic Command, Barksdale Air Force Base, Louisiana. AFGSC provides strategic deterrence, global strike capability, and combat support to USSTRATCOM and the geographic combatant commands. The command is comprised of more than 33,700 professionals operating at two numbered air forces; 11 active duty, Air National Guard, and Air Force Reserve wings; and the Joint Global Strike Operations Center. Weapons systems assigned to AFGSC include all Air Force intercontinental ballistic missiles and bomber aircraft, UH-1N helicopters, E-4B National Airborne Operations Center aircraft and the Air Force NC3 weapons system.

Lt. Gen. Lutton is a career space and missile officer. He is a graduate of the United States Air Force Weapons School. He also served as weapons officer instructor, weapons squadron operations officer and weapons squadron commander. Lt. Gen. Lutton commanded the United States Air Force's only group providing initial training for the nation's space and intercontinental ballistic missile operations and air launched cruise missile maintenance forces. Lt. Gen. Lutton served as a weapons officer in the 32nd Air Operations Group and served in Operation Allied Force. Lt. Gen. Lutton also served as the Deputy Director for Nuclear and Homeland Defense Operations, the Joint Staff, the Pentagon, Arlington, Virginia.

Prior to this assignment, Lt. Gen. Lutton commanded the Twentieth Air Force, Air Force Global Strike Command, Francis E. Warren Air Force Base, Wyoming.

EDUCATION

- 1989 Bachelor of Arts, Kent State University, Ohio
- 1990 Air Force ROTC, Distinguished Graduate
- 1995 Master of Science, Systems Management, Lesley College, Cambridge, Mass.
- 1997 Squadron Officer School, Maxwell Air Force Base, Ala.
- 1998 United States Air Force Weapons School, Nellis AFB, Nev.
- 2001 Joint Doctrine Air Campaign Planners Course, Maxwell AFB, Ala.
- 2004 Joint Special Operations Planners Course, Hurlburt Field, Fla.
- 2005 Air Command and Staff College, Distinguished Graduate, Air University, Maxwell AFB, Ala.
- 2005 Master of Arts, Military Operational Art and Science, Air University, Maxwell AFB, Ala.
- 2006 Air War College, Maxwell AFB, Ala.
- 2010 Naval War College, Distinguished Graduate with Highest Distinction, Newport, R.I.
- 2010 Master of Arts, National Security and Strategic Studies, Naval War College, Newport, R.I.
- 2010 University of Tennessee, Center for Executive Education, Knoxville
- 2017 University of North Carolina, Kenan Flagler Business School--Enterprise Leadership Seminar
- 2019 Advanced Senior Leader Development Seminar, Warrenton, Va.
- 2019 Combined Forces Air Component Commander Course, Air University, Maxwell AFB, Ala.

ASSIGNMENTS

1. February 1991–June 1991, Student, Missile Initial Qualification Training, 4315th Combat Crew Training Squadron, Vandenberg Air Force Base, Calif.
2. July 1991–September 1992, Deputy Missile Combat Crew Commander and Standardization Evaluation Deputy Missile Combat Crew Commander, 400th Missile Squadron and 90th Operations Group, F. E. Warren AFB, Wyo.
3. October 1992–September 1993, Missile Combat Crew Commander, Training and Evaluation Flight Commander, 400th Missile Squadron, F. E. Warren AFB, Wyo.
4. September 1993–June 1995, Senior Instructor Commander and Senior Evaluator Commander, 90th Operations Group, F. E. Warren AFB, Wyo.
5. June 1995–December 1997, Crew Commander, Chief, Operations Training and Flight Commander, Operations, 4th Space



EFFECTIVE DATES OF RANK

| | |
|--|--|
| Second Lieutenant September 26, 1990 | |
| First Lieutenant September 26, 1992 | |
| Captain September 26, 1994 | |
| Major November 01, 2001 | |
| Lieutenant Colonel September 01, 2006 | |
| Colonel October 01, 2010 | |
| Brigadier General August 02, 2016 | |
| Major General October 02, 2019 | |
| Lieutenant General January 08, 2024 | |

Operations Squadron, Schriever AFB, Colo.

6. January 1998–June 1998, Student, U.S. Air Force Weapons School, Nellis AFB, Nev.

7. July 1998–June 2000, Chief, Space Control and Deputy Chief, U.S. Air Forces in Europe Special Technical Operations, 32nd Air Operations Group, Ramstein Air Base, Germany

8. July 2000–June 2001, Executive Officer, Assistant Director of Operations, Headquarters, USAFE, Ramstein AB, Germany

9. July 2001–June 2004, Instructor, Assistant Operations Officer and Operations Officer, 328th Weapons Squadron, U.S. Air Force Weapons School, Nellis AFB, Nev.

10. July 2004–June 2005, Student, Air Command and Staff College, Maxwell AFB, Ala.

11. July 2005–June 2007, Chief, Congressional Activities Branch, Deputy Chief of Staff, Air and Space Operations, Headquarters, U.S. Air Force and Chief, Space Operations, Secretary and Chief of Staff of the Air Force Executive Action Group, Headquarters U.S. Air Force, the Pentagon, Arlington, Va.

12. June 2007–June 2009, Commander, 328th Weapons Squadron, U.S. Air Force Weapons School, Nellis AFB, Nev.

13. July 2009–July 2010, Student, Naval War College, Naval Station Newport, Newport, R.I.

14. July 2010–June 2012, Commander, 381st Training Group, Vandenberg AFB, Calif.

15. June 2012–June 2014, Deputy Director, Mission Assessment and Analysis, (J9) Headquarters U.S. Strategic Command, Offutt AFB, Neb.

16. June 2014–June 2016, Commander, 91st Missile Wing, Minot AFB, N.D.

17. June 2016–July 2018, Principal Assistant Deputy Administrator for Military Applications, National Nuclear Security Administration, Department of Energy, Washington, D.C.

18. July 2018–June 2020, Deputy Director for Nuclear and Homeland Defense Operations, the Joint Staff, the Pentagon, Arlington, Va.

19. July 2020–January 2024, Commander, 20th Air Force, Air Force Global Strike Command, Francis E. Warren AFB, Wyo.

20. January 2024–present, Deputy Commander, Air Force Global Strike Command, Barksdale AFB, La.

SUMMARY OF JOINT AND INTERAGENCY ASSIGNMENTS

1. June 2012–June 2014, Deputy Director, Mission Assessment and Analysis, (J9) Headquarters U.S. Strategic Command, Offutt AFB, Neb., as a colonel

2. June 2016–July 2018, Principal Assistant Deputy Administrator for Military Applications, National Nuclear Security Administration, Department of Energy, Washington, D.C., as a brigadier general

3. July 2018–June 2020, Deputy Director for Nuclear and Homeland Defense Operations, the Joint Staff, the Pentagon, Arlington, Va., as a brigadier general

MAJOR AWARDS AND DECORATIONS

Distinguished Service Medal

Defense Superior Service Medal

Legion of Merit with oak leaf cluster

Meritorious Service Medal with three oak leaf clusters

Air Force Commendation Medal with two oak leaf clusters

Joint Meritorious Unit Award with two oak leaf clusters

Combat Readiness Medal

(Current as of February 2024)





Ervin Massinga is the United States Ambassador to the Federal Democratic Republic of Ethiopia. A career member of the Senior Foreign Service, he holds the rank of Minister Counselor. Prior to his appointment to Ethiopia, Ambassador Massinga was the State Department's Principal Deputy Assistant Secretary for the Bureau of African Affairs. From 2018 through 2021, he served as the Acting Principal Deputy Assistant Secretary in the Bureau of South and Central Asian Affairs and the Deputy Assistant Secretary for Pakistan.

Ambassador Massinga served as Deputy Chief of Mission in Khartoum, Sudan from 2016-2018, and in Conakry, Guinea from 2013-2016. Other assignments include overseas tours in the Dominican Republic, Chile, Cote d'Ivoire and China, as well as domestic assignments in the State Department's Bureau of Intelligence and Research, the Bureau of African Affairs, the Bureau of Energy and Economic Affairs, and at the Office of the United States Trade Representative.

Ambassador Massinga is a graduate of Georgetown University's School of Foreign Service and the University of Washington's Graduate School of Public Affairs. He has studied Spanish, French, and Mandarin Chinese.



Major General Christopher A. McPhillips

Commander, U.S. Marine Corps Forces Central Command

Major General Chris McPhillips graduated from San Jose State University with a B.S. in Aeronautics and was commissioned in June 1990. Upon completion of AV-8B Harrier training in November 1993, he reported to VMA-311 and deployed to the Arabian Gulf with 15th MEU and to 31st MEU in Okinawa, Japan. In June 1997, Major General McPhillips reported to 1st Marine Division to serve as the Assistant Division Air Officer and Division Forward Air Controller. In 1998, he was selected to attend the Weapons and Tactics Instructor course at Marine Aviation Weapons and Tactics School. He later deployed with VMA-311 to 31st MEU Okinawa Japan as Weapons and Tactics Instructor.



Beginning in July 2000, he served as a MAWTS-1 Instructor Pilot. During this tour, he deployed to the Arabian Gulf with Marine Aircraft Group 13 as a Wing planner and pilot during Operations SOUTHERN WATCH and IRAQI FREEDOM. In 2003, he attended USAF Air Command and Staff College graduating with a Masters Degree in Military Operational Science reporting to Aviation Plans and Policy, Headquarters Marine Corps in July 2004. There, he served as the Joint and External matters officer, leading the revision of DoD's Joint Close Air Support Doctrine and development of the Joint Terminal Attack Controller and Joint Fires Observer programs.

After assuming command of VMFA-214 in November 2006, Major General McPhillips deployed with the squadron to Iwakuni, Japan supporting two 31st MEU deployments. In June 2008, he attended the U.S. Naval War College earning a Master's Degree in National Security. In June 2009, Major General McPhillips then served as the Offensive Cyber Operations Division Chief, J3, Joint Chiefs of Staff until serving as the Executive Assistant to the J3, the Joint Staff. In April 2011, he reported to the Office of the Secretary of Defense, Defense Business Board to serve as a Military Assistant researching Satellite Acquisitions and Fuel price hedging strategies for DOD.

In May 2013, he assumed command of Marine Aircraft Group 13. In 2015, Major General McPhillips served as a Military Fellow at the Council on Foreign Relations in New York City. In September 2015 he reported to 1st MAW to serve as Assistant Wing Commander after completing F-35B conversion training. Major General McPhillips assumed command of 3d Marine Expeditionary Brigade and the duties of Deputy Commanding General, III Marine Expeditionary Force in July 2017. In June 2019 Major General McPhillips assumed the duties of Commanding General 1st Marine Aircraft Wing. In 2021 Major General McPhillips assumed the duties of Director of Strategic Planning and Policy at U.S. Indo-Pacific Command.

His personal awards include: the Navy Achievement Medal, Air Medal, Navy and Marine Corps Meritorious Service Medal, Navy and Marine Corps Commendation Medal, Legion of Merit and Defense Superior Service Medal. He is married to Candice McPhillips from Springfield, VA. They have one daughter, Lexi.



BIOGRAPHY

UNITED STATES SPACE FORCE

LIEUTENANT GENERAL DOUGLAS A. SCHIESS

Lt. Gen. Douglas A. Schiess is the Commander, U.S. Space Forces - Space; and United States Space Command's Combined Joint Force Space Component Commander, Vandenberg Space Force Base, California. General Schiess leads thousands of joint and combined personnel across 70 tactical units with a mission to plan, integrate, conduct and assess global space operations in order to deliver combat relevant space effects in, from, and to space for Combatant Commanders, Coalition partners, the Joint Force and the Nation. The General plans and executes space operations through two command and control deltas and exercises operational control of assigned and attached U.S. Space Forces including all or portions of six operational deltas. Additionally, General Schiess controls five distinct and geographically dispersed operations centers, including the Combined Space Operations Center at Vandenberg SFB, California; the National Space Defense Center at Schriever SFB, Colorado; the Missile Warning Center at Cheyenne Mountain Space Force Station, Colorado; the Joint Overhead Persistent Infrared Planning Center at Buckley SFB, Colorado; and the Joint Navigation Warfare Center at Kirtland AFB, New Mexico.



General Schiess entered the Air Force as a Distinguished Graduate of the Air Force Reserve Officer Training Corps at the University of California, Los Angeles in 1992, and transferred to the United States Space Force in 2022. He has commanded the 4th Space Operations Squadron at Schriever Air Force Base, Colorado; the 45th Operations Group at Cape Canaveral Air Force Station, Florida; the 21st Space Wing at Peterson Air Force Base, Colorado; and the 45th Space Wing at Patrick Air Force Base, Florida. He deployed to Al Udeid Air Base, Qatar, in support of operations Enduring Freedom, Resolute Support, and Inherent Resolve. His staff assignments include Headquarters Air Force Space Command, Headquarters Space Operations Command, the Air Staff and Office of the Secretary of the Air Force. Prior to his current assignment, General Schiess was the Commander, Combined Force Space Component Command and Vice Commander, Space Operations Command.

EDUCATION

- 1992 Bachelor of Science, Physics, California State Polytechnic University, Pomona, Calif.
- 1996 Master of Science, Human Resources Management, Central Michigan University, Mount Pleasant, Mich.
- 1997 Squadron Officer School, Maxwell AFB, Ala.
- 2000 Master of Arts, Organizational Management, George Washington University, Washington, D.C.
- 2003 Air Command and Staff College (Correspondence)
- 2004 Master of Science, Space Systems, Air Force Institute of Technology, Wright-Patterson Air Force Base, Ohio
- 2007 Air War College (Correspondence)
- 2012 Master of Arts, National Security Strategy, National War College, Fort McNair, Washington, D.C.
- 2014 Director of Space Forces Course, Advanced Space Operations School, Peterson AFB, Colo.
- 2015 Enterprise Perspective Seminar, Alan L. Freed Associates, Washington, D.C.
- 2016 Enterprise Leadership Seminar, Kenan-Flagler Business School, University of North Carolina, Chapel Hill, N.C.
- 2018 National and International Security Leadership Seminar, Alan L. Freed Associates, Washington, D.C.
- 2019 Capstone General and Flag Officer Course, National Defense University, Fort McNair, Washington, D.C.
- 2021 Advanced Senior Leader Development Seminar, Warrenton, Va.
- 2022 Cybersecurity: The Intersection of Policy and Technology, Harvard Kennedy School, Cambridge, Mass.
- 2022 Joint Flag Officer Warfighting Course, Air University, Maxwell AFB, Ala.
- 2022 Combined/Joint Forces Land Component Commander Course, Army War College, Carlisle Barracks, Pa.

ASSIGNMENTS

1. January 1993 – April 1993, Student, Undergraduate Missile Training, Vandenberg Air Force Base, Calif.
2. April 1993 – September 1995, ICBM Crew Commander, Deputy Flight Commander, Instructor and ICBM Deputy Crew Commander, 446th Missile Squadron, Grand Forks AFB, N.D.

3. September 1995 – March 1997, Senior Evaluator and ICBM Crew Commander Evaluator, Standardization and Evaluation Division, 321st Missile Group, Grand Forks AFB, N.D.
4. March 1997 – July 1998, Chief of Training, Launch Crew Commander and Launch Controller, 2nd Space Launch Squadron, Vandenberg AFB, Calif.
5. July 1998 – June 2000, Air Force Intern Program with duties in Personnel Force Management Directorate, Air Force Deputy Chief of Staff for Personnel and the Office of the Secretary of Defense (Nuclear, Chemical and Biological Programs), Pentagon, Washington, D.C.
6. June 2000 – July 2001, Global Positioning System Crew Commander and Satellite Vehicle Operator, 2nd Space Operations Squadron, Schriever AFB, Colo.
7. July 2001 – August 2002, Executive Officer to the Wing Commander, 50th Space Wing, Schriever AFB, Colo.
8. August 2002 – August 2003, Command Lead, Space Professional Development, Vice Commander's Action Group, Headquarters, Air Force Space Command, Peterson AFB, Colo.
9. August 2003 – June 2004, Intermediate Development Education Student, Air Force Institute of Technology, Wright-Patterson AFB, Ohio
10. June 2004 – July 2005, Chief, Military Satellite Communications Operations Branch, Space Operations Division, Directorate of Strategic Security, Deputy Chief of Staff for Air and Space Operations, Pentagon, Washington, D.C.
11. July 2005 – July 2007, Chief, Space and Missile Programs, Weapon Systems Division, Legislative Liaison, Office of the Secretary of the Air Force, Pentagon, Washington, D.C.
12. July 2007 – June 2009, Operations Officer, 2d Space Operations Squadron, Schriever AFB, Colo.
13. June 2009 – June 2011, Commander, 4th Space Operations Squadron, Schriever AFB, Colo.
14. July 2011 – July 2012, Student, National War College, Fort McNair, Washington, D.C.
15. July 2012 – April 2014, Commander, 45th Operations Group, Cape Canaveral Air Force Station, Fla.
16. April 2014 – April 2015, Director of Space Forces, U.S. Air Forces Central Command, United States Central Command, Al Udeid Air Base, Qatar
17. June 2015 – July 2017, Commander, 21st Space Wing, Peterson AFB, Colo.
18. July 2017 – August 2018, Senior Military Assistant to the Under Secretary of the Air Force, Office of the Under Secretary of the Air Force, Pentagon, Washington, D.C.
19. August 2018 – December 2020, Commander, 45th Space Wing; and Director, Eastern Range, Patrick AFB, Fla.
20. December 2020 – August 2022, Deputy Commanding General Operations after Director, Space and Cyber Operations, Headquarters Space Operations Command, Peterson SFB, Colo.
21. August 2022 – December 2023, Commander, Combined Force Space Component Command, U.S. Space Command; and Vice Commander, Space Operations Command, U.S. Space Force, Vandenberg SFB, Calif.
22. December 2023 – present, Commander, U. S. Space Forces – Space, U.S. Space Force; and Combined Joint Space Force Component Commander, U. S. Space Command, Vandenberg SF, Calif.

SUMMARY OF JOINT ASSIGNMENTS

1. April 2014 – April 2015, Director of Space Forces, U.S. Air Forces Central Command, United States Central Command, Al Udeid AB, Qatar, as a Colonel
2. August 2022 – December 2023 Commander, Combined Force Space Component, U.S. Space Command, Vandenberg SFB, Calif, as a Major General
3. December 2023 – present, Combined Joint Force Space Component Commander, U.S. Space Command, Vandenberg SFB, Calif, as a Lieutenant General

OPERATIONAL INFORMATION

Badges: Command Space Operations Badge and Basic Missile Operations Badge

Systems: Minuteman III Intercontinental Ballistic Missile, Delta II Launch Vehicle, Global Positioning System, Milstar Satellite Communications System and the Eastern Range.

MAJOR AWARDS AND DECORATIONS

Distinguished Service Medal
 Legion of Merit with three oak leaf clusters
 Meritorious Service Medal with five oak leaf clusters
 Air Force Commendation Medal
 Air Force Achievement Medal

OTHER ACHIEVEMENTS

1992 Distinguished Graduate, Reserve Officer Training Corps
 1993 Distinguished Graduate, Undergraduate Missile Training
 1997 Outstanding Contributor, Squadron Officer School
 2000 Distinguished Graduate, GPS Initial Qualification Training
 2007 John J. Welch Air Force Award for Excellence in Acquisition Leadership
 2009 Academic Achievement Award, Milstar Initial Qualification Training
 2017 Air Force Space Command General and Mrs. Jerome F. O'Malley Award

MAJOR-GENERAL E.D. SIMONEAU, OMM, MSM, CD
DEPUTY COMMANDER OF MILITARY PERSONNEL COMMAND

Major-General Erick Simoneau is a Tactical Aviator who spent most of the early career between Kingston, Valcartier and Ottawa. During these postings, he deployed to Haïti, Kosovo and, on three occasions, to Afghanistan. His most recent deployment was to Kandahar as Commander of the tactical helicopter unit comprised of Chinook and Griffon helicopters. Major-General Simoneau has also taken part in a number of domestic operations throughout Canada and directed many others in response to natural disasters in his capacity of Deputy Chief of Staff Continental Operations while in the Canadian Joint Operations Command in Ottawa.



During his posting to 1 Wing HQ Kingston, he held the position of Head of Operations Management. In 2009 Major-General Simoneau then commanded 430 Helicopter Squadron in Valcartier. In 2011 he moved to Ottawa to hold a section head position in the VCDS Group/Chief of Programmes where he was in charge of force planning with respect to human and organizational resources. Promoted Colonel in 2013, he moved on to command 2 Wing Bagotville, the unique expeditionary wing of the RCAF. In 2016, Major-General Simoneau became the Canadian Joint Operations Command Deputy Chief of Staff Continental Operations where he overlooked files such as the Arctic, NORAD/ North Command Domestic Operations and the Search and Rescue files amongst many others. In 2017 he became special advisor to commander CJOC from which he was promoted in 2018 to Brigadier-General and transferred to the Privy Council Office as Director of Operations Foreign and Defence Policy. In 2020 he assumed the duties of Director General Plans at the Strategic Joint Staff In Spring 2022 he was assigned as Chief of Staff - Professional Conduct and Culture and promoted to his current rank. Since late August 2024, he was appointed as the Deputy Commander of Military Personnel Command.

Major-General Simoneau has a Bachelor's degree in Administration from the Royal Military College Saint-Jean (CMR - 1993) Saint-Jean and a Master's in Defence Studies, which he earned while taking part in the Joint Command and Staff Programme in Toronto. He is also a graduate of the National Security Programme from the Canadian Forces College (NSP 8 - 2016).



Ms. NEDRA D. STOKES
Defense Intelligence Senior Executive Service
National Security Agency

Ms. Nedra D. Stokes is a senior executive at the National Security Agency, serving in a managerial leadership position within the Directorate of Operations. As the Chief of Staff in NSA's largest directorate, she leads the workforce pillar, advising the Director and Deputy Directors of Operations on pertinent administrative and human capital operations for thousands of civilian, military, and contract support personnel. She is responsible for direct oversight of all matters affecting the Operations Directorate Senior Executives and serves as a member of the Operations Career Development Board. Ms. Stokes leads her organization's Workforce pillar, charged with personnel decisions and policy initiatives.

Her 35-year career at NSA, which encompasses 20 years of military service, includes numerous technical and managerial positions in collection operations, signals analysis, collection management, and organizational leadership. She has served at NSA Washington as well as several field sites. Ms. Stokes has a Master of Science in Cyber Security from the University of Maryland, a Master of Arts in Administration from Central Michigan University, and a Bachelor of Science in Counseling Psychology from the University of Northern Colorado. She is a 2018 graduate of NSA Director's Leadership Program and the recipient of several awards.



Vice Admiral George M. Wikoff

Commander, U.S. Naval Forces, Central Command/Commander, FIFTH Fleet and Commander, Combined Maritime Forces



Vice Admiral George M. Wikoff is a native of New Brunswick, New Jersey. He is a 1990 graduate of the Catholic University of America, was commissioned through the George Washington University NROTC program, and earned a master's from the University of Arkansas.

Wikoff served operationally in Fighter Squadron (VF) 102 aboard USS America (CV 66) and VF-154 forward deployed to Atsugi, Japan on USS Kitty Hawk (CV 63). Command assignments include Strike Fighter Squadron (VFA) 211 deployed aboard USS Enterprise (CVN 65), VFA-122, Carrier Air Wing (CVW) 3 deployed aboard USS Harry S. Truman (CVN 75), and Carrier Strike Group (CSG) 5 forward deployed to Yokosuka, Japan aboard USS Ronald Reagan (CVN 76), and Commander (acting) Naval Air Forces.

Wikoff's shore assignments include the Naval Strike and Air Warfare Center, as TOPGUN training officer; Naval Personnel Command as placement officer for the Tomcat and Super Hornet communities; Joint Staff as an action officer in the Operations Directorate, Deputy Directorate for Antiterrorism and Homeland Defense (J-34); Chief of Naval Operations staff as air warfare special programs requirements officer (N88); the Combined Air and Space Operations Center as battle director in Qatar; U.S. Naval Forces Central Command as Chief of Staff and Maritime Operations Center Director in Bahrain, Executive Assistant to the Chief of Naval Operations, Joint Staff as Deputy Director for Operations (OT-5) and Assistant Director for Global Integration and Current Operations (J-33), and Vice Director, Joint Staff.

Rear Admiral Tim Woods CBE

UK Defence Attaché Washington and Head of the British Defence Staff US



Tim Woods has enjoyed a career that has included four tours of the UK's Ministry of Defence, a secondment to the National Security Secretariat in the Cabinet Office and operational experience in ships, submarines, with NATO, in the land environment and, latterly, three years in Ukraine.

Tim joined the Royal Navy in 1988. Following initial training at Britannia Royal Naval College Dartmouth and at sea, he took up a deferred place at Downing College, Cambridge to read Natural Sciences. Junior Officer appointments included deployments to the Far East and submarine patrols, leading to the Advanced Command and Staff Course (2002/03). After 2 years on the staff at Dartmouth, he served as a Military Assistant in CinC Fleet's office responsible for the NATO aspects of the Four-Star role.

He returned to Cambridge University and Downing on promotion to Commander in 2007 to read for an MPhil in International Relations. His first MOD job was in 2009, responsible for managing the Maritime Equipment Programme during the Strategic Defence & Security Review (SDSR) and subsequent financial planning rounds, which included keeping the Queen Elizabeth Class Carriers on budget and options for future Type 26 anti-submarine frigates. He then spent 18 months as a Career Manager and Appointer for 250 officers.

Promoted to Captain in 2013, he deployed to Afghanistan for nine months as Deputy to the Three-Star UK National Contingent Commander and Chief J2. This exposed him to coalition campaigning at the strategic level and necessitated close working with the Foreign Commonwealth and Development Office, UK Government partners and the US.

After a further MOD appointment as the Capability & Resource lead for Chief of Defence People and another SDR, he was selected for the Royal College of Defence Studies in 2015, where he was awarded the Wellington Prize for Strategic Analysis. He was then seconded to the National Security Secretariat in the Cabinet Office 2016/17, focussing on deterrence and countering hostile state hybrid activity.

Prior to promotion to Commodore in May 2018, he served as Secretary to the Chiefs of Staff in UK MOD's Top Office Group, coordinating weekly operations briefs for the Chief of the Defence Staff (CDS) and Ministers, and managing CDS's routine engagement with the Heads of the RN, Army, Royal Air Force and the UK Strategic Command.

Prior to assuming his current role, he was Defence Attaché Kyiv and Head of the British Defence Staff in Eastern Europe (November 2019 – August 2022), commanding the DAs in a region that included Belarus, Moldova, Georgia, Armenia, Azerbaijan and Ukraine at a defining moment in post-war history.

A committed Christian and married to Catherine, they live in Woodbridge, Suffolk and have two little girls, Nataliya (February 2019) and Arabelle (August 2020). Tim has four other children: Anneli (1997), Barnaby (2000), Jasper (2002) and Heidi (2007). He enjoys reading, cooking, sailing, walking in the countryside and managing three holiday cottages in Suffolk. Perhaps foolishly, he has registered for the Marine Corps 10k in October.

Rear Admiral Tim Woods was appointed as a Commander in the Most Excellent Order of the British Empire in His Majesty the King's first Birthday Honours in 2023.