

BIOGRAPHICAL DATA BOOK



Pinnacle Class **2026-1**
30 March - 3 April 2026

Pinnacle Host



BIOGRAPHY

UNITED STATES TRANSPORTATION COMMAND

Office of Public Affairs, Scott Air Force Base, Illinois 62225-5357

General Randall Reed

Gen. Randall Reed is the 15th Commander of U.S. Transportation Command, one of 11 combatant commands in the Department of War. USTRANSCOM's mission is to project and sustain military power globally to assure our friends and allies, deter potential adversaries, and, if necessary, respond decisively.

Gen. Reed graduated from the U.S. Air Force Academy in 1989. He commanded a flying training squadron, two expeditionary operations groups, a wing, and a numbered air force. Additionally, he held a variety of joint, headquarters, and base-level positions, including assignments in strategic airlift, special operations air refueling, and joint logistics spanning Operation Desert Storm to Operation Allies Refuge. He also served as the Senior Defense Official and Defense Attaché in Ankara, Türkiye. The general is a graduate of the U.S. Army Light Fighter Air Assault School and is a command pilot with more than 3,500 hours in the C-141B, KC-135R/T, B-1B, RC-135V/W, E-8C, C-130, C-5A, and C-5M, and KC-46.



His decorations and awards include the Distinguished Service Medal with oak leaf cluster, Defense Superior Service Medal, Legion of Merit, Bronze Star Medal with oak leaf cluster, Meritorious Service Medal with four oak leaf clusters, Air Medal, and Aerial Achievement Medal.

Prior to his current assignment, Gen. Reed served as Deputy Commander of Air Mobility Command at Scott Air Force Base, Illinois.

(Current as of January 2026)

Senior Fellows



JOHN M. PAXTON, JR.
GENERAL
UNITED STATES MARINE CORPS
(RETIRED)



**Former Assistant Commandant of the
Marine Corps**

John M. ("Jay") Paxton is employed as a Highly Qualified Expert - Senior Mentor for the Joint Staff J7 in support of Combatant Command and Joint Task Force Operations and Exercises. He is also employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs. Additional federal government work includes membership on the Board of Trustees for the Institute for Defense Analysis, an FFRDC, where he concurrently serves as a Senior Fellow in support of the Defense Science Study Group.

General Paxton was born in Chester, PA and raised in nearby Broomall. He graduated from Cornell University in Ithaca, NY with a Bachelor of Science (1973) and Master of Civil Engineering (1974). He then attended Officer Candidate School in Quantico, VA and was commissioned a 2nd Lieutenant in the United States Marine Corps.

Initial assignments in the operating forces included Rifle and Weapons Platoon Commander and Company Executive Officer in Co. B, 1st Battalion, 3rd Marines followed by Regimental Training Officer for 4th Marines and then Executive Officer, Co. G, 2nd Battalion, 4th Marines. As a Captain he commanded Co. L, 3rd Battalion, 5th Marines. This was preceded and succeeded by service as Battalion Operations Officer. As a Major and LtCol he served as an Operations and Exercise Officer in II MEF and subsequently commanded 1st Battalion, 8th Marines for 27 months. They were redesignated BLT 1/8 and deployed with 22nd MEU in 1993-94 as Landing Force Sixth Fleet in support of stability operations in Bosnia and later as United Nations Quick Reaction Force in Mogadishu, Somalia. Returning to II MEF he served briefly as Deputy G-3 Operations for 2nd Marine Division. As a Colonel, Paxton returned to Camp Pendleton and 1st Marine Division where he was the G-3 Division Operations officer for one year followed by command of 1st Marine Regiment for two years.

His non-fleet tours include Marine Barracks, Washington, DC where he commanded Company B as a Captain and Marine Corps Recruiting Station New York which he commanded for three years as a Major. He served in Plans Division for the Deputy Commandant for Plans, Policies, and Operations as a LtCol. This was followed by a tour as the Executive Assistant and Marine Aide to the Under Secretary of the Navy. Paxton was also designated a Joint Qualified Officer and served initially as Amphibious Operations Officer and concurrently as Executive Officer of the Crisis Action Team at Combined Forces/United States Forces/United Nations Command, Korea.

As a general officer, Paxton served initially as Director, Programs Division, Deputy Commandant Programs and Resources. This was followed by three years as Commanding General of Marine Corps Recruit Depot, San Diego and the Western Recruiting Region. He then assumed command of 1st Marine Division for a year followed by a subsequent year as Chief of Staff for Multi-National Forces – Iraq. He returned to the Joint Staff for just under three years serving most of that tour as J-3, Director of Operations. Returning to the Marine Corps, he assumed command of II Marine Expeditionary Force and Commander Marine Forces Africa. That was succeeded as Commanding General Marine Corps Forces Command, Commanding General Fleet Marine Force Atlantic, and Commander Marine Forces Europe. He was promoted to General on 15 Dec 2012 and served as Assistant Commandant of the Marine Corps until his retirement in August of 2016, completing over 42 years of commissioned service.

General Paxton is a graduate of the U.S. Army Infantry Officer Advanced Course and the Marine Corps Command and Staff College. He also served as a Commandant's Fellow at the Brookings Institute and the Council on Foreign Relations. He lives in northern Virginia with his wife Debbie. They are the proud parents of three adult children.



Foresman, George

Honorable, DHS (Ret)

George Foresman is employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs.

Hon. George Foresman is a senior advisor on national security at the University of Virginia. He has over three decades of leadership experience in government and business, with expertise across strategy development, policy, and the operation of complex organizations.

Foresman works with the Capstone and Pinnacle professional military education programs for general/flag officers and Senior Executive Service. Since 2010 he has helped to guide the development of over 2,500 civilian and military senior executives across several hundred organizations.

His experience includes 12 top leadership roles and the design/build of seven high-profile public and private organizations from scratch. His bi-partisan service includes Senate confirmation to top state and federal national security cabinet roles, where among other responsibilities he led the creation of the National Response Framework.

George continues to help advance America's comprehensive approach to managing contingencies. He guides and facilitates whole of government and multi-national



wargames for the defense department and inter-agency, including the US Space Force sponsored Schriever (space) series.

At UVA, Foresman serves as the Executive Director of the National Security Policy Center at the Frank Batten School of Leadership and Public Policy. He also counsels business and government leaders on a range of strategy, policy, operating, financial, and technology issues. He is member of numerous corporate and non-profit Boards, to include serving as a Trustee of the General George C. Marshall Foundation.

George Foresman is a graduate of the Virginia Military Institute and the Virginia Executive Institute. George and his wife Gail live near Charlottesville Virginia. They are the proud parents of two college students.



Clarke, Richard "Rich"

GEN, USA (Ret)

Rich Clarke retired from the military after nearly four decades of leading complex and diverse organizations at every level to include over 15 years internationally and with over ten combat deployments to Iraq, Afghanistan and Syria. This culminated in his assignment as the Commander of U.S. Special Operations Command (USSOCOM) where he led a joint force of over 75,000 military members consisting of Army Rangers, Special Forces, Navy SEALs, Air Force Commandos, and Marine Raiders with an annual operating budget over \$25B. He directed global deployments to conduct our Nation's most sensitive and critical missions as a Combatant Commander reporting directly to and advising the Secretary of Defense on employment, strategy, and mission risks.

Prior to assuming command of USSOCOM, General Clarke served as Director for Strategic Plans and Policy (J5), Joint Staff, the Pentagon, Washington, D.C. In this position he proposed recommendations to the Chairman of the Joint Chiefs of Staff to support his provision of military advice to the President and other national leaders. He personally represented the Joint Staff at countless White House National Security Council sessions.

General Clarke's other assignments as a general officer include: Deputy Commanding General for Operations, 10th Mountain Division; the 74th Commandant of Cadets, United States Military Academy at West Point; and the Commander of the 82nd Airborne Division, our Nation's largest and most responsive crisis reaction force.

He is a graduate of the United States Military Academy at West Point, NY, He holds a Bachelor of Science degree from West Point and a Master of Business Administration from Benedictine College. He is a distinguished graduate of the National War College.

He is a Life member of the Council on Foreign Relations and is passionate about education, innovation, emerging technology, and building high performing organizations. Dedicated cyclist, Ironman, and All-American Collegiate Squash player.





Raymond, John "Jay"

Gen, USSF (Ret)

General Jay Raymond served as the 1st Chief of Space Operations of the United States Space Force and retired from active duty 1 Jan 2023.

He has commanded national security space units at every level of command from squadron to combatant command. He is recognized as a global leader in all sectors of space operations, including national security, intelligence, commercial, civil and international space.

He deployed as CENTCOM's Director of Space Forces in 2006-2007 and served in Japan from 2011-2012 where he helped lead Operation Tomodachi, a Humanitarian Disaster Relief Operation in response to a earthquake, tsunami and nuclear reactor disaster.



As a transformational leader, Gen Raymond has planned, established, and led large, complex organizations with budgets exceeding \$34B. To include United States Space Command and the United States Space Force.

As the 1st CSO, and our nation's first Guardian, he led the establishment of all new space force organizations, the transfer of personnel from other military branches, the consolidation of space units from other services, the setting of the service's culture and the design of its force structure.

As a member of the Joint Chiefs of Staff, he served as a strategic advisor to the president, secretary of defense and the National Security Council.

After retiring, Gen Raymond serves as a partner at Cerberus Strategic Capital, an advisor for Geodesic Capital, a director on several company boards, and is affiliated with Center for Strategic and International Studies and the Hoover Institute at Stanford.

Gen Raymond and his wife Mollie reside in Reston Va.



MICHAEL S. ROGERS
ADMIRAL
UNITED STATES NAVY
(RETIRED)

Former Commander,
United States Cyber Command and
Former Director,
National Security Agency



Mike Rogers is employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs.

Admiral Rogers retired from the U.S. Navy in 2018 after nearly 37 years of naval service rising to the rank of four-star admiral. He culminated his career with a four-year tour as Commander, U.S. Cyber Command and Director, National Security Agency – creating the DoD’s newest combatant command and running the U.S. government’s largest intelligence organization. In those roles he worked with the leadership of the U.S. government, the DoD and the U.S. Intelligence community as well as their international counterparts in the conduct of cyber and intelligence activity across the globe. He also assisted in the development of national and international policy with respect to cyber, intelligence and technology – including extensive work with corporate leadership in the Finance, IT, Telecommunications and Technology sectors.

During his broader service in uniform, Admiral Rogers held positions afloat and ashore around the globe focusing on cyber, intelligence, maritime operations and national security. His joint service was extensive including duty with the Chairman of the Joint Chiefs of Staff, U.S. Indo Pacific Command and U.S. Atlantic Command. In addition, Admiral Rogers commanded at the unit, Numbered Fleet and service component levels in the Navy.

Admiral Rogers is a graduate of Auburn University and also holds a Masters of Science in National Security. He is a distinguished graduate of the National War College and a graduate of highest distinction from the Naval War College. He is also an MIT Seminar XXI fellow and a Harvard Senior Executive in National Security alum.

Admiral Rogers is currently supporting companies in the private sector, serving as a member of various Boards or acting as a Senior Advisor. He also speaks globally to various business and academic groups and is working internationally in the cyber and national security arenas. He is a Senior Fellow and Adjunct Professor with Northwestern University’s Kellogg School of Managements’ Public Private Initiative and a member of the advisory board of the Australian American Leadership Dialogue. He is also a member of the United States Naval Institute Board of Directors.

Pinnacle Fellows



CG, MCCDC / DC, CD&I

LIEUTENANT GENERAL ERIC AUSTIN

Lieutenant General Eric Austin was commissioned a second lieutenant in 1991, earned his wings as a naval aviator in 1994, and selected to fly the AV-8B Harrier. Lieutenant General Austin has extensive operational and tactical experience in the AV-8B, to include deployment aboard amphibious shipping as part of a Marine Expeditionary Unit and combat experience from multiple deployments to

Kuwait and Iraq. He commanded Marine Attack Squadron 211 from May 2007 to November of 2008 and commanded Marine Aircraft Group 14 from June 2014 to May 2016. He served as the Deputy Commander, U.S. Marine Corps Forces Command from 2017 to 2018. He most recently served as the Commanding General of 1st Marine Aircraft Wing in Okinawa, Japan.

His staff assignments include Director, Capabilities Development Directorate, Combat Development and Integration; Deputy Director, Joint Training, Joint Staff J7; Military Secretary to the Commandant of the Marine Corps; Assistant Chief of Staff for Operations, 1st Marine Aircraft Wing; Pacific Command Action Officer, Operations Directorate for the Joint Staff J-39; Executive Officer, Marine Aircraft Group 13; Executive Officer, Marine Attack Squadron 513; Weapons and Tactics Instructor, Marine Aviation Weapons and Tactics Squadron 1; and various squadron billets in operations, aviation maintenance, aviation safety and pilot training.

Lieutenant General Austin graduated from the Naval Academy with a BS in Aeronautical Engineering in 1991, was a distinguished graduate of The Basic School in 1992, and completed flight school in 1994. He was awarded a Masters of National Security Strategy from the National War College in 2010, graduated from the Marine Corps University Senior Planner's course in 2012, and completed the Harvard Business School Advanced Management Program in 2013.



Lieutenant General Jay M. Bargeron

Deputy Commandant for Plans, Policies, and Operations

Lieutenant General Jay M. Bargeron enlisted in the Navy in 1984 and was commissioned as a second lieutenant in 1989 after graduating from the University of Florida. His command tours include platoon and company level commands in 2d and 8th Marine Regiments, Commanding Officer of 2d Battalion, 8th Marines, Commanding Officer of 7th Marine Regiment, and Commanding Officer of Special Purpose Marine Air –Ground Task Force - Crisis Response - Central Command.

Lieutenant General Bargeron's operational deployments include Operations DESERT SHIELD/STORM, Haitian Migrant Relief Operations in Guantanamo Bay Cuba, Operation NEW HORIZONS in Port Au Prince, Haiti, Operation IRAQI FREEDOM, Operation ENDURING FREEDOM, and Operation INHERENT RESOLVE.

His staff tours include assignments as a Ground Combat Analyst at Marine Corps Combat Development Command, Staff Secretary at 2d Marine Division, Future Operations Planner at I MEF G-3, Regional Planner at I MEF G-5, Executive Officer of 5th Marine Regiment, Operations Officer at 2d Marine Division, Current Operations Officer at 2d Marine Expeditionary Brigade, Senior Military Assistant to the Under Secretary of Defense for Personnel and Readiness, Ground Officer Assignments Monitor at HQMC Manpower & Reserve Affairs, and Director of Tactical Training and Exercise Control Group, MCAGCC.

As a General Officer, he has served as the Deputy Director of Plans and Operations J-3 at U.S. European Command, the Commanding General of Education Command/President, Marine Corps University, the Commanding General of 3d Marine Division, and the Director, Strategic Planning and Policy J-5 U.S. Indo-Pacific Command.

Lieutenant General Bargeron is a graduate of The Basic School, Infantry Officer Course, the Naval Postgraduate School, Marine Corps Command and Staff College, the School of Advanced Warfighting, and the National War College.





Vice Admiral Jo-Ann F. Burdian
U.S. Coast Guard

Vice Admiral Jo-Ann Burdian serves as Commander, U.S. Coast Guard Atlantic Area. In this role, she is responsible for directing Coast Guard forces and operations across all mission areas in five Districts from the navigable inland waterways east of the Rocky Mountains to the Great Lakes, Gulf Coast, and East Coast of the United States throughout the Atlantic Ocean and adjacent parts of the Arctic Ocean to the Arabian Gulf. She also serves as Commander, Coast Guard Defense Force East, providing Coast Guard support as part of the joint force to the Department of War and Combatant Commanders for national defense missions.

Her previous flag assignments include serving as Director, Joint Interagency Task Force South in Key West, Florida and as the Assistant Commandant for Response Policy at Coast Guard Headquarters in Washington, DC.

Vice Admiral Burdian is a Coast Guard Permanent Cutterman and Honorary Chief whose previous operational assignments include Commander, Sector Miami in Miami Beach, Florida; Chief of Response, Sector Puget Sound in Seattle, Washington; Command Center Chief, Sector Miami in Miami Beach, FL; Commanding Officer, USCGC *Key Biscayne* in St. Petersburg, Florida; and Executive Officer, USCGC *Attu* in San Juan, Puerto Rico. She began her career as First Lieutenant, onboard the USCGC *Courageous*, in Panama City, Florida. Her staff assignments include special assignment as a Coast Guard Liaison to the U.S. House of Representatives in Washington, DC where she managed the Coast Guard's Congressional engagements, advised service leadership, and advocated for multi-billion-dollar acquisition programs and legislation; and, a Senior Duty

Officer in the White House Situation Room providing support to the President, National Security Council, and other senior government officials.

Vice Admiral Burdian utilized the Coast Guard Temporary Separation program to care for her sons while continuing to serve as a Selected Reserve Officer at Sector St. Petersburg, Florida.

Originally from Queens, New York, Vice Admiral Burdian is a 1997 graduate of the U.S. Coast Guard Academy where she earned a Bachelor of Science in Government. She holds a Master of Public Administration from Florida State University. Vice Admiral Burdian has earned numerous personal, unit, campaign, and service awards.



Rear Admiral Joseph F. Cahill

Commander, Naval Surface Force Atlantic



Rear Adm. Joe Cahill is a native of St. Albans, Vermont and a 1992 graduate of the University of Maine.

Cahill's sea tours were on USS Constellation (CV 64), USS Fitzgerald (DDG 62), USS Paul Hamilton (DDG 60) and USS Russell (DDG 59). He commanded USS Monsoon (PC 4) and USS Preble (DDG 88). His major command was on USS Bunker Hill (CG 52) where he served as the Integrated Air and Missile Warfare commander for CSG-9.

He previously served as Commander, Carrier Strike Group FIFTEEN in June 2022.

He assumed his role as Commander, Naval Surface Force Atlantic on June 2, 2023.

His shore tours included the Joint Staff, INDOPACOM, three tours on the Chief of Naval Operations' staff with roles in Strategy & Policy (N5SP) and Warfighting Requirements and Capabilities (N9), the Surface and Mine Warfighting Development Center and the Naval War College, and deputy director for Resources and Acquisitions, Joint Staff, J8.



LIEUTENANT GENERAL HEATH A. COLLINS

Lt. Gen. Heath Collins is the Director, Missile Defense Agency and advises the Under Secretary of Defense for Research and Engineering on Missile Defense programmatic policy, requirements, priorities, systems, resources and programs. MDA's global mission is to develop, test, field and sustain integrated, layered missile defense capabilities to defend the United States, its deployed forces, allies and friends against missile attacks in all phases of flight. Collins directs the \$11 billion global organization with more than 9,000 military, civilian and contract personnel. He exercises management oversight for the Missile Defense System to include program management of missile defense resources which he synchronizes with the services in support of Combatant Command requirements.

Prior to assuming his current position, Lt. Gen. Collins was the Program Executive for Ground-Based Weapon Systems for the Missile Defense Agency, Redstone Arsenal, Alabama. Programs in Lt. Gen. Collins' portfolio included Ground-Based Midcourse Defense, Terminal High Altitude Area Defense System, four Joint U.S. and Israeli programs and several classified programs collectively valued at over \$3.4 billion annually.

Lt. Gen. Collins entered the Air Force in 1993, receiving his commission through the Reserve Officer Training Corps program at Clarkson University. His acquisition, space, test, operations and staff assignments encompass weapons, electronic countermeasures, space, radar, Intelligence, Surveillance and Reconnaissance, nuclear, fighter, bomber and missile defense systems. He has served in numerous program management and senior leader positions including Air Force Program Executive Officer for Weapons, Air Force Program Executive Officer for Fighters and Bombers, System Program Director for the Ground-Based Strategic Deterrent (Sentinel) program, Deputy Director for the Infrared Space Systems Directorate and the Remote Sensing Systems Directorate, Deputy Group Commander, Wideband Satellite Communications Systems and Commander, Space Based Infrared System Space Squadron. Lt. Gen. Collins has also served in the Office of the Under Secretary of Defense for Intelligence, overseeing the department's Airborne ISR; Space; and Special Programs. He is a graduate of the Air Command and Staff College and the Industrial College of the Armed Forces. He holds master's degrees from Florida State University, Air University and National Defense University.

EDUCATION

- 1993 Bachelor of Science, Electrical Engineering, Clarkson University, Potsdam, N.Y.
- 1996 Master of Science, Electrical Engineering, Florida State University, Panama City.
- 1997 Squadron Officer School, Maxwell Air Force Base, Ala.
- 2004 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
- 2006 Air Command and Staff College, Maxwell AFB, Ala.
- 2006 Master of Military Operational Art and Science, Air University, Maxwell AFB, Ala.
- 2008 Air War College, Maxwell AFB, Ala., by correspondence
- 2009 The Program Manager's Course, Defense Acquisition University, Fort Belvoir, Va.
- 2011 Master of Science, National Resource Strategy, Industrial College of the Armed Forces, Fort Lesley J. McNair, Washington, D.C.
- 2011 Senior Acquisition Course, National Defense University, Fort Lesley J. McNair, Washington, D.C.
- 2013 The Executive Program Manager's Course, Defense Acquisition University, Fort Belvoir, Va.
- 2015 Enterprise Perspective Seminar, Alan L. Freed Associates, Washington, D.C.
- 2016 Leadership Development Program, Center for Creative Leadership, San Diego, Calif.

ASSIGNMENTS

1. September 1993–January 1994, Missile Analyst, 83rd Fighter Weapons Squadron, Tyndall Air Force Base, Fla.
2. January 1994–August 1997, Advanced Missile Flight Test Engineer, 83rd Fighter Weapons Squadron, Tyndall AFB, Fla.
3. August 1997–July 1998, Student, Education with Industry, Sanders, A Lockheed Martin Company, Nashua, N.H.



EFFECTIVE DATES OF PROMOTION

Second Lieutenant July 20, 1993	
First Lieutenant July 20, 1995	
Captain July 20, 1997	
Major December 01, 2003	
Lieutenant Colonel June 01, 2008	
Colonel October 01, 2013	
Brigadier General October 02, 2018	
Major General June 26, 2022	
Lieutenant General December 05, 2023	

4. July 1998–December 1998, Command and Control Engineer, 4th Space Operations Squadron, Schriever AFB, Colo.
5. December 1998–November 1999, Chief, Command and Control Engineering, 4th SOS, Schriever AFB, Colo.
6. December 1999–October 2000, Chief, Engineering, 4th SOS, Schriever AFB, Colo.
7. November 2000–June 2001, Ops Support Flight Commander, 4th SOS, Schriever AFB, Colo.
8. June 2001–July 2003, Manager, Advanced Satellite Payloads, National Reconnaissance Office, Chantilly, Va.
9. July 2003–August 2005, Chief, Vehicle Engineering, NRO, Chantilly, Va.
10. August 2005–June 2006, Student, Air Command and Staff College, Maxwell AFB, Ala.
11. June 2006–April 2007, Chief Engineer, Wideband Satellite Communications, Wideband Satellite Communications Group, Los Angeles AFB, Calif.
12. April 2007–January 2008, Program Manager, Wideband Global Satellite Communications Block I Program, Wideband Satellite Communications Group, Los Angeles AFB, Calif.
13. January 2008–April 2008, Deputy Commander, Wideband Satellite Communications Group, Los Angeles AFB, Calif.
14. April 2008–June 2010, Commander, Space-based Infrared Systems Space Squadron, Los Angeles AFB, Calif.
15. July 2010–June 2011, Student, Industrial College of the Armed Forces, National Defense University, Fort Lesley J. McNair, Washington, D.C.
16. June 2011–June 2012, Deputy Director, Airborne Intelligence, Surveillance and Reconnaissance Programs, ISR Programs, Office of the Under Secretary of Defense for Intelligence, Washington, D.C.
17. June 2012–June 2013, Deputy Director, Space and Special Programs, Battlespace Awareness and Program Assessment, Office of the Under Secretary of Defense for Intelligence, Washington, D.C.
18. July 2013–November 2014, Deputy Director, Senior Materiel Leader, Infrared Space Systems Directorate, Space and Missile Systems Center, Los Angeles AFB, Calif.
19. November 2014–February 2016, Deputy Director, Senior Materiel Leader, Remote Sensing Systems Directorate, Space and Missile Systems Center, Los Angeles AFB, Calif.
20. February 2016–March 2018, System Program Manager, Senior Materiel Leader-Upper, Ground Based Strategic Deterrent, Air Force Nuclear Weapons Center, Hill AFB, Utah
21. March 2018–July 2020, Program Executive Officer for Fighters and Bombers, Air Force Life Cycle Management Center, Air Force Materiel Command, Wright-Patterson AFB, Ohio
22. July 2020–July 2022, Program Executive Officer for Weapons and Director, Armament Directorate, Eglin AFB, Fla.
23. July 2022–December 2023, Program Executive for Ground-Based Weapon Systems, Missile Defense Agency, Redstone Arsenal, Ala.
24. December 2023–present, Director, Missile Defense Agency, Redstone Arsenal, Ala.

SUMMARY OF JOINT ASSIGNMENTS

1. June 2011–June 2012, Deputy Director, Airborne Intelligence, Surveillance and Reconnaissance Programs, ISR Programs, Office of the Under Secretary of Defense for Intelligence, Washington, D.C.
2. June 2012–June 2013, Deputy Director, Space and Special Programs, Battlespace Awareness and Program Assessment, Office of the Under Secretary of Defense for Intelligence, Washington, D.C.
3. July 2022–December 2023, Program Executive for Ground-based Weapon Systems, Missile Defense Agency, Redstone Arsenal, Ala.
4. December 2023–present, Director, Missile Defense Agency, Redstone Arsenal, Ala.

MAJOR AWARDS AND DECORATIONS

Legion of Merit with oak leaf cluster
Defense Meritorious Service Medal with two oak leaf clusters
Meritorious Service Medal with oak leaf cluster
Joint Service Commendation Medal
Air and Space Commendation Medal
Air and Space Achievement Medal with oak leaf cluster
Joint Meritorious Unit Award
Air and Space Outstanding Unit Award with oak leaf cluster
Air and Space Organizational Excellence Award with four oak leaf clusters

OTHER ACHIEVEMENTS

2006 Distinguished Graduate, Air Command and Staff College
2016 Air Force ACAT I Program Manager of the Year
2017 Air Force Nuclear Deterrence Operations Professional Team of the Year

(Current as of December 2023)





BIOGRAPHY

UNITED STATES SPACE FORCE

LIEUTENANT GENERAL PHILIP A. GARRANT

Lt. Gen. Philip A. Garrant is Commander, Space Systems Command, headquartered at Los Angeles Air Force Base, California. He is responsible for more than 15,000 military, civilian and contractor personnel worldwide and an annual budget of \$15.6 billion, while managing the research, design, development, acquisition, launch, and sustainment of satellites and the associated command and control systems. His extensive portfolio includes military satellite communication, missile warning, navigation and timing, space-based weather, space launch and test ranges, space superiority, responsive space and other emerging evolutionary space programs.

Prior to Space Systems Command, Lt. Gen. Garrant served as the Deputy Chief of Space Operations, Strategy, Plans, Programs, and Requirements, and had the overall responsibility for the strategies, requirements, and budget of the United States Space Force.

Lt. Gen. Garrant received his commission from the Air Force Reserve Officer Training Corps program at the University of Maryland in 1991. During his career, he has served in a variety of acquisition positions including Systems Engineer, Program Manager, Program Element Monitor, Squadron Commander, Senior Materiel Leader, Deputy Program Executive Officer and Program Executive.

EDUCATION

1991 Bachelor of Science, Electrical Engineering, The Johns Hopkins University, Baltimore, Md.
 1995 Master of Science, Systems Management, Capitol College, Laurel, Md.
 1996 Squadron Officer School, Maxwell Air Force Base, Ala.
 2003 Air Command and Staff College, by correspondence
 2004 Master of Science, Systems Engineering, Air Force Institute of Technology, Wright-Patterson AFB, Ohio
 2006 Air War College, by correspondence
 2011 Master of Strategic Studies, Army War College, Carlisle, Pa.
 2014 Enterprise Leadership Program, The University of North Carolina at Chapel Hill
 2016 Leadership Development Program, Center for Creative Leadership, Greensboro, N.C.
 2023 Leadership at the Peak, Center for Creative Leadership, Colorado Springs, Colo.

ASSIGNMENTS

1. March 1992–June 1995, Systems Engineer then Program Manager, Document and Data Networks Division, National Security Agency, Fort Meade, Md.
2. June 1995–June 1999, Systems Engineer then Program Manager, Data Masked
3. June 1999–March 2001, Air Combat Training Manager, Weapons and Tactics Branch, HQ USAFE, Ramstein Air Base, Germany
4. March 2001–June 2002, Executive Officer, Director of Air and Space Operations, HQ USAFE, Ramstein AB, Germany
5. August 2002–August 2003, Program Manager, F-16 Structures Branch, Ogden Air Logistics Center, Hill Air Force Base, Utah
6. August 2003–September 2004, Intermediate Developmental Education Student, Systems Engineering Department, Air Force Institute of Technology, Wright-Patterson AFB, Ohio
7. September 2004–July 2006, Chief, Advanced Sensors Branch, Assistant Secretary of the Air Force for Acquisition, Rosslyn, Va.
8. July 2006–June 2007, Chief, Predator, Reaper, and Big Safari Programs Branch, Assistant Secretary of the Air Force for Acquisition, Rosslyn, Va.
9. June 2007–June 2009, Commander, 689 ARSS, Air Armament Center, Eglin AFB, Fla.
10. July 2008–January 2009, MNC-I C-8 Acquisition Liaison Officer, Camp Victory, Iraq
11. June 2009–June 2010, Deputy Director, 808 ARSG, Air Armament Center, Eglin AFB, Fla.
12. July 2010–June 2011, Senior Developmental Education Student, Army War College, Carlisle Barracks, Pa.
13. July 2011–May 2014, Senior Materiel Leader, EELV Systems Division, Space and Missile Systems Center, Los Angeles AFB, Calif.



EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 23, 1991	
First Lieutenant October 19, 1993	
Captain October 19, 1995	
Major August 01, 2002	
Lieutenant Colonel December 01, 2006	
Colonel September 01, 2011	
Brigadier General August 02, 2017	
Major General May 22, 2020	
Lieutenant General August 02, 2022	

14. October 2013–April 2014, Deputy Director for Regional Teams, Operational Contract Support and Chief, Audit Readiness, HQ USFOR-A, Kabul, Afghanistan and Al Udeid, Qatar
15. May 2014–June 2017, Director, Space Superiority Systems Directorate, Space and Missile Systems Center, Los Angeles AFB, Calif.
16. June 2017–June 2019, Vice Commander and Deputy Air Force Program Executive Officer for Space, Space and Missile Systems Center, Los Angeles AFB, Calif.
17. June 2019–June 2022, Program Executive for Ground-based Weapon Systems, Missile Defense Agency, Redstone Arsenal, Ala.
18. August 2022–December 2023, Deputy Chief of Space Operations for Strategy, Plans, Programs, and Requirements, United States Space Force, the Pentagon, Arlington, Va.
19. December 2023–present, Commander, Space Systems Command, Los Angeles AFB, Calif.

SUMMARY OF JOINT ASSIGNMENTS

1. July 2008–January 2009, MNC-I C-8 Acquisition Liaison Officer, Camp Victory, Iraq, as a lieutenant colonel
2. October 2013–April 2014, Deputy Director for Regional Teams, Operational Contract Support and Chief, Audit Readiness, HQ USFOR-A, Kabul, Afghanistan and Al Udeid, Qatar, as a colonel
3. June 2019–June 2022, Program Executive for Ground-based Weapon Systems, Missile Defense Agency, Redstone Arsenal, Ala., as a brigadier general and major general

MAJOR AWARDS AND DECORATIONS

Distinguished Service Medal
Defense Superior Service Medal
Legion of Merit
Defense Meritorious Service Medal
Meritorious Service Medal with five oak leaf clusters

(Current as of February 2024)



AIR FORCE

AIR VICE-MARSHAL JOHN HALY, DSC, CSC

Head Military Strategic Plans Australian Defence Force

As the Head Military Strategic Plans, Air Vice-Marshal John Haly leads strategic military planning to ensure the ADF is well-placed to meet future strategic threats and challenges.

Air Vice-Marshal Haly joined the Air Force in January 1995 and graduated from the Australian Defence Force Academy in 1997. He has flown Falcon 900 VIP transport aircraft, Macchi and Hawk-127 jet trainers, F/A-18 Hornet and Super Hornet, and F-35A Lightning aircraft. Air Vice-Marshal Haly was also a Hornet and Super Hornet instructor pilot on exchange with the US Navy from 2006-2009.

Air Vice-Marshal Haly has had command appointments at No 3 Squadron from 2015-2017, No 81 Wing in 2020 and as the Director General Air and the Joint Force Air Component Commander in 2023.

His staff appointments have included roles as Aide-de-Camp to the Chief of Air Force, as Deputy Director in the joint Capability Development Group, as Director of the Air Combat Transition Office responsible for the introduction to service of the Australian F-35A Lightning II, as the Air & Space Attaché to the United States, and most recently as the Director General Operations & Plans (J3) at Joint Operations Command.

Air Vice-Marshal Haly deployed twice on operations in flying roles in the Middle East, and has had two operational command appointments as Commander of the air combat Task Element on Operation OKRA in Iraq/Syria, and Commander of the Air Task Unit and Target Engagement Authority in Port Moresby providing air defence during Operation APEC ASSIST 2018.

Air Vice-Marshal Haly was awarded the Distinguished Service Cross in 2019 for command and leadership on operations in the Middle East, and the Conspicuous Service Cross in 2010 for his work in the introduction of the Australian Super Hornet.

In September 2024, Air Vice-Marshal Haly assumed his current role as Head Military Strategic Plans, within the Vice Chief of the Defence Force Group based at Russell Offices in Canberra.

Air Vice-Marshal Haly is married to Micah, and together they have three amazing daughters: Lauren, Hannah and Olivia. He enjoys reading, running and supporting his daughters' netball addiction. He is the President of the ADF Golf Association, and the Patron of ADF Alpine Snowsports.





Vice Admiral Patrick J. Hannifin

Commander, U.S. Seventh Fleet



Vice Adm. Pat Hannifin is a native of San Diego, California. He was commissioned in 1991 after earning a Bachelor of Science in Mechanical Engineering from the University of Pennsylvania and Master of Arts in International Relations from the University of San Diego. He is also a graduate of the Joint Advanced Warfighting School (JAWS) and the U.S. Air Force Test Pilot School.

Operationally, he flew the F/A-18C Hornet with Strike Fighter Squadron 27 (VFA 27) "Royal Maces" and commanded the "Sunliners" of Strike Fighter Squadron 81 (VFA 81). He served as executive officer of USS Harry S. Truman (CVN 75), and commanding officer of both USS Arlington (LPD 24) and USS Ronald Reagan (CVN 76).

Ashore, Hannifin served as legal officer for the "Bandits" of Fighter Squadron 126 (VF 126) and tested F/A-18 A-Fs and T-45s for the Naval Strike Aircraft Test Squadron in Patuxent River, Maryland. He served as the VFA readiness officer for Commander Naval Air Forces Atlantic Fleet, the Joint Force Coordinator (JFC) division chief for the Joint Staff J3, and the Carrier Requirements division chief for OPNAV N98.

As a flag officer, he served as Deputy Director for Political-Military Affairs – Asia, Joint Staff, J5, Washington, D.C. and Commander, Carrier Strike Group FIVE embarked onboard USS Ronald Reagan (CVN 76); and USINDOPACOM Director for Operations, Camp H.M. Smith. Hannifin assumed duties as Commander, U.S. SEVENTH Fleet in November 2025. He is the 55th commander of the U.S. Navy's largest forward deployed fleet.

His personal awards include the Defense Superior Service Medal, Legion of Merit, Air Medal and several other personal, unit and campaign awards. He has accumulated over 3000 flight hours in 33 different type aircraft.



BIOGRAPHY

UNITED STATES TRANSPORTATION COMMAND

Office of Public Affairs, Scott Air Force Base, Illinois 62225-5357

Lieutenant General Jered P. Helwig

Lt. Gen. Jered P. Helwig is the Deputy Commander of U.S. Transportation Command, one of 11 combatant commands in the Department of War. USTRANSCOM's mission is to project and sustain military power globally to assure our friends and allies, deter potential adversaries, and, if necessary, respond decisively.

Lt. Gen. Helwig entered the Army in 1994 through the ROTC program at Wheaton College, where he earned a Bachelor of Arts in Communications.

Prior to his current position, Lt. Gen. Helwig served as the Commanding General, 8th Theater Sustainment Command, at Fort Shafter, Hawaii. Other highlights include Serving as the Director for Logistics and Engineering, United States Indo-Pacific Command, Camp Smith, Hawaii; and Chief of Transportation and Commandant, United States Army Transportation School, United States Army Sustainment Center of Excellence, Fort Lee, Virginia.

His operational experience includes two deployments supporting Operation Enduring Freedom in Afghanistan, one deployment supporting Operation Iraqi Freedom in Iraq, one deployment supporting Operation Joint Guard in Bosnia and one deployment supporting Operation Uphold Democracy in Haiti.

He earned a Master of Science in Public Policy from Georgetown University and a Master of Science in National Resource Strategy from the National Defense University (Eisenhower School). Lt. Gen. Helwig is a graduate of the Armor Officer Basic Course, Scout Platoon Leaders Course, Combined Logistics Advanced Course, Command and General Staff College, National Defense University (Senior Service College), and Jumpmaster School.

His decorations and awards include the Army Distinguished Service Medal, the Defense Superior Service Medal, the Legion of Merit with two oak leaf clusters, the Bronze Star Medal with two oak leaf clusters, the Defense Meritorious Service Medal, the Army Meritorious Service Medal with four oak leaf clusters, the Joint Service Commendation Medal, the Army Commendation Medal with three bronze oak leaf clusters, the Army Achievement Medal with one bronze oak leaf cluster, and the Combat Action Badge.

(Current as of January 2026)





BIOGRAPHY



UNITED STATES AIR FORCE

LIEUTENANT GENERAL THOMAS K. HENSLEY

Lt. Gen. Thomas K. Hensley is the Commander, Sixteenth Air Force; Commander, Air Forces Cyber, and Commander, Joint Force Headquarters-Cyber (Air Force), Joint Base San Antonio-Lackland, Texas. Lt. Gen. Hensley is responsible for more than 49,000 personnel conducting worldwide operations. Sixteenth Air Force Airmen deliver multisource intelligence, surveillance and reconnaissance products, applications, capabilities and resources. In addition, they build, extend, operate, secure and defend the Air Force portion of the Department of Defense global network. Furthermore, Joint Forces Headquarters-Cyber (Air Force) personnel perform operational planning as part of coordinated efforts to support Air Force component and combatant commanders and, upon approval of the President and/or Secretary of Defense, the execution of offensive cyberspace operations. In his position as Sixteenth Air Force Commander, Lt. Gen. Hensley also serves as the Commander of the Service Cryptologic Component. In this capacity, he is responsible to the Director, National Security Agency, and Chief, Central Security Service, as the Air Force's sole authority for matters involving the conduct of cryptologic activities, including the spectrum of missions related to tactical warfighting and national-level operations. The general leads the global information warfare activities spanning cyberspace and information operations, electronic warfare, intelligence, surveillance, and reconnaissance, targeting, public affairs and weather for nine wings, one technical center and an operations center.

Lt. Gen. Hensley earned his commission as a graduate of Texas A&M University in 1992. After completing his Intelligence Officer Training, he was assigned as a Chief Intelligence Systems Element at Aviano Air Base, Italy. Lt. Gen. Hensley served in various operational intelligence assignments including tours at Mountain Home Air Force Base, Idaho; Nellis Air Force Base, Nevada; and Peterson Air Force Base, Colorado. He is a graduate of the U.S. Air Force Weapons School, Joint Military Intelligence College, the School of Advanced Air and Space Studies. He has served as a Squadron, Group, and Wing Commander as well as a Joint Task Force and Combatant Command Director of Intelligence. Lt. Gen. Hensley supported contingency operations during operations Southern Watch, Enduring Freedom, and Inherent Resolve. Prior to his current assignment, the general was the Deputy Commander, Sixteenth Air Force (Air Forces Cyber), Joint Base San Antonio-Lackland, Texas.

EDUCATION

- 1992 Bachelor of Business Administration, Management, Texas A&M University, College Station
- 1993 Fundamentals of Intelligence and Intelligence Officer Course, Goodfellow Air Force Base, Texas
- 1995 Electronic Warfare Support Course, Goodfellow AFB, Texas
- 1997 U.S. Air Force Weapons School, Nellis AFB, Va.
- 2000 Master of Public Administration, University of Oklahoma, Norman
- 2003 Air Command and Staff College, Maxwell AFB, Ala., by correspondence
- 2005 Master of Science, Strategic Intelligence, National Intelligence University, Washington, D.C.
- 2006 Master of Arts, Airpower Art & Science, School of Advanced Air & Space Studies, Maxwell, AFB Ala.
- 2007 Air War College, Maxwell AFB, Ala., by correspondence
- 2010 National Defense Fellow, Institute for the Study of Diplomacy, Georgetown University, Washington, D.C.

ASSIGNMENTS

1. March 1993–November 1993, Student, Intelligence Officer School, 315th Technical Training Squadron, Goodfellow Air Force Base, Texas
2. November 1993–April 1995, Chief, Intelligence Systems Element, 31st Operation Support Squadron, Aviano Air Base, Italy
3. April 1995–January 1997, Chief, Squadron Intelligence, 555th Fighter Squadron, Aviano AB, Italy
4. January 1997–June 1997, Student, U.S. Air Force Intelligence Weapons Instructor Course, U.S. Air Force Weapons School, Nellis AFB, Nev.
5. June 1997–June 1999, Chief, Operations Intelligence, 366th Operation Support Squadron, Mountain Home AFB, Idaho



EFFECTIVE DATES OF PROMOTION

Second Lieutenant October 09, 1992	
First Lieutenant October 09, 1994	
Captain October 09, 1996	
Major April 01, 2003	
Lieutenant Colonel December 01, 2006	
Colonel October 01, 2010	
Brigadier General June 02, 2018	
Major General May 07, 2021	
Lieutenant General August 02, 2024	

6. June 1999–June 2000, Instructor, Intelligence Division, U.S. Air Force Weapons School, Nellis AFB, Nev.
7. June 2000–August 2001, Support Flight Commander, Intelligence Division, U.S. Air Force Weapons School, Nellis AFB, Nev.
8. August 2001–June 2003, Chief, Intelligence Inspections, Inspector General, Headquarters Pacific Air Forces, Joint Base Pearl-Hickam, Hawaii
9. June 2003–July 2004, Speechwriter, Commander's Action Group, Headquarters Pacific Air Forces, JB Pearl-Hickam, Hawaii
10. July 2004–July 2005, Intermediate Developmental Education, Joint Military Intelligence College, Defense Intelligence Agency, National Intelligence University, Washington D.C.
11. July 2005–June 2006, Student, School of Advanced Air and Space Studies, Maxwell AFB, Ala.
12. June 2006–June 2007, Chief, Intelligence, Surveillance and Reconnaissance Operations Branch, Air Force Intelligence Analysis Agency, Checkmate, the Pentagon, Arlington, Va.
13. June 2007–June 2009, Commander, 315th Training Squadron, Goodfellow AFB, Texas
14. June 2009–July 2010, Senior Developmental Education, National Defense Fellow, Institute for the Study of Diplomacy, Georgetown University, Washington, D.C.
15. July 2010–June 2012, Commander, 544th ISR Group, Peterson AFB, Colo.
16. June 2012–June 2013, Director, Headquarters International Security Assistance Force, Joint Command ISR Division, North Kabul International Airport, Afghanistan
17. June 2013–July 2015, Deputy Director of Intelligence, North American Aerospace Defense Command and U.S. Northern Command, Peterson AFB, Colo.
18. July 2015–May 2017, Commander, 70th ISR Wing, Fort George G. Meade, Md.
19. May 2017–June 2018, Senior Military Assistant to the Under Secretary of Defense for Intelligence, Office of Secretary of Defense, the Pentagon, Arlington, Va.
20. June 2018–June 2019, Director of Intelligence for the Combined Joint Task Force, Operation Inherent Resolve, Southwest Asia
21. August 2019–May 2021, Director of Intelligence, U.S. European Command, Stuttgart, Germany
22. May 2021–June 2023, Deputy Director of Operations for Combat Support, National Security Agency, Fort George G. Meade, Md.
23. June 2023–August 2024, Deputy Commander, Sixteenth Air Force (Air Forces Cyber), Joint Base San Antonio-Lackland, Texas
24. August 2024 –present, Commander, Sixteenth Air Force (Air Forces Cyber), Joint Base San Antonio-Lackland, Texas

SUMMARY OF JOINT ASSIGNMENTS

1. June 2012–June 2013, Director, Headquarters International Security Assistance Force, Joint Command ISR Division, North Kabul International Airport, Afghanistan, as a colonel
2. June 2013–July 2015, Deputy Director of Intelligence, North American Aerospace Defense Command and U.S. Northern Command, Peterson AFB, Colo., as a colonel
3. May 2017–June 2018, Senior Military Assistant to the Under Secretary of Defense for Intelligence, Office of Secretary of Defense, the Pentagon, Arlington, Va., as a colonel
4. June 2018–June 2019, Director of Intelligence for the Combined Joint Task Force, Operation Inherent Resolve, Southwest Asia, as a brigadier general
5. August 2019–May 2021, Director of Intelligence, U.S. European Command, Stuttgart, Germany, as a brigadier general
6. May 2021–June 2023, Deputy Director of Operations for Combat Support, National Security Agency, Fort George G. Meade, Md., as a major general

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal with four oak leaf clusters
 Legion of Merit with oak leaf cluster
 Bronze Star Medal
 Air Force Meritorious Service Medal with four oak leaf clusters
 Joint Service Commendation Medal
 Air Force Commendation Medal
 Air Force Achievement Medal with oak leaf cluster

OTHER ACHIEVEMENTS

1992 Distinguished Graduate, Texas A&M University ROTC Corp of Cadets
 2010 Adjunct Professor, Georgetown University

EFFECTIVE DATES OF PROMOTION

Second Lieutenant Oct. 9, 1992
 First Lieutenant Oct. 9, 1994
 Captain Oct. 9, 1996
 Major April 1, 2003
 Lieutenant Colonel Dec. 1, 2006
 Colonel Oct. 1, 2010
 Brigadier General June 2, 2018
 Major General May 7, 2021
 Lieutenant General Aug. 2, 2024

(Current as of August 2024)



Air Marshal Allan Paul Marshall OBE MA

Allan Marshall was commissioned into the Royal Air Force (RAF) in September 1991.

Following completion of a Service sponsored engineering degree at Cambridge University and pilot training, Marshall spent the first ten years of his career flying the Harrier. During this period, he completed several operational tours, including Bosnia, Kosovo, Iraq and Afghanistan; gained experience of embarked operations on Invincible-class aircraft carriers and undertook instructional, standardisation, and test and evaluation roles within the Harrier Force.

Subsequently, he gained procurement experience as the UK requirements manager for the Joint Strike Fighter programme, before converting to the Intelligence, Surveillance, Targeting and Reconnaissance (ISTAR) role. He served as officer commanding No. V(AC) (Army Co-operation) Squadron, operating Sentinel and Shadow aircraft on operations in Afghanistan, Libya and Mali.

Two joint roles within the Ministry of Defence followed: Assistant Head Global Commitments and Counter Terrorism within the Operations Directorate and Deputy Principal Staff Officer to the Chief of the Defence Staff, before he took command of RAF Waddington in March 2016, responsible for Reaper, Rivet Joint, Sentinel, Sentry E-3D, Shadow and Intelligence analysis capabilities.

After completion of the Higher Command and Staff Course, the US Capstone Programme and a research fellowship at Oxford University focusing on strategic intelligence, he returned to the Ministry of Defence in 2018 as Head of Defence Commitments and Crisis within the Security, Policy and Operations area.

In April 2020, he was appointed as Air Officer Commanding Number 1 Group, and in November 2021, he took the post of Assistant Chief of the Defence Staff (Operations & Commitments). In March 2024, he commenced duties as the United Kingdom's Air and Space Commander.

He is married to Air Marshal Suraya Marshall, and together they have two children.



Vice Admiral Steve Moorhouse CBE

Vice Admiral Steve Moorhouse was appointed as Fleet Commander in September 2025 and is responsible for the operational effectiveness and efficiency of the Royal Navy.

He joined the Royal Navy as a University Cadet and, following flying training, experienced a wide variety of flying including front line operations in the Northern Arabian Gulf and Sierra Leone.

He has combined his aviation experience with a wide variety of command appointments that have included: the Offshore Patrol Vessels HMS Severn and HMS Clyde; the Type 23 Frigate HMS Lancaster; the helicopter carrier HMS Ocean as well as the aircraft carriers HMS Queen Elizabeth and HMS Prince of Wales. As a Commodore, he had the privilege of Formation Command with CTF150, a multi-national task force charged with delivering Maritime Security across the western Indian Ocean and the UK Carrier Strike Group for the inaugural QUEEN ELIZABETH Strike Group operational deployment to the Indo-Pacific.

Staff appointments have primarily focused on the Ministry of Defence and included Capability Strategy, with responsibility for balancing financial resource with military capability, and the Operations Directorate, where he had oversight of Operational Capability and Force Generation across the totality of Defence activity. Most recently he held the role of Assistant Chief of Defence Staff for Operations and Commitments, directing Defence activity at home and abroad.

An alumnus of the Joint Services Higher Command and Staff Course and the Defence Strategic Leadership Programme, Moorhouse was appointed OBE in the 2015 New Year Honours and promoted to CBE in 2022.

Minister-Counselor Gautam A. Rana



Gautam Rana is the Deputy Commandant Select of the National War College and served as the U.S. Ambassador to the Slovak Republic from September 2022 to January 2026. A career member of the Senior Foreign Service, class of Minister Counselor, Ambassador Rana previously served as Chargé d’Affaires ad interim at the U.S. Embassies in Algeria and Slovenia.

He also served as Director for Afghanistan and Pakistan at the National Security Council; Deputy Minister Counselor for Political Affairs at the U.S. Embassy in New Delhi, India; Special Assistant to the Deputy Secretary of State with responsibility for South and Central Asia, the Middle East, and counterterrorism; and Special Assistant to the Assistant Secretary for European and Eurasian Affairs. His overseas postings also include Mosul, Iraq; Khost, Afghanistan; Peshawar, Pakistan; and Abu Dhabi, UAE.

Ambassador Rana has Bachelor of Arts and Bachelor of Science degrees from the University of Pennsylvania, a law degree from Vanderbilt University, and a Master of Arts in Strategic Security Studies from the National Defense University. He speaks Hindi, Gujarati, and Spanish, and has studied French, Slovenian, Slovak, Arabic, and Pashto. He is married, with two children.



National Guard

Lieutenant General JONATHAN M. STUBBS

Director, Army National Guard; Arlington, VA; Since August 2024

Lieutenant General Jonathan Stubbs began his military career in 1993, enlisting in Company A, 4-117th Infantry Battalion, in Lexington, Tennessee, as a Private First Class (PFC). In 1995, he was commissioned as an Infantry officer after completing Officer Candidate School as the Distinguished Graduate at the Tennessee Military Academy.

LTG Stubbs is a career Army National Guard officer. He held every leadership position within the 39th Infantry Brigade Combat Team (IBCT), from rifle platoon leader (2nd Lieutenant) to brigade commander (Colonel). LTG Stubbs led Company C, 3-153 Infantry, during Operation Iraqi Freedom (OIF) II in Baghdad, Iraq, in 2004-2005 and served as the 39th IBCT operations officer in OIF VIII in Baghdad, Iraq, in 2008.

LTG Stubbs also served as an Active-Guard Reserve (AGR) officer in the Arkansas Army National Guard from 1997 to 2021. During that time, he was placed in a myriad of training, operations, and administrative assignments at the battalion, regiment, brigade, and state levels. His culminating AGR staff assignment was as the Chief of Staff for the Arkansas Army National Guard.

In September 2021 he was selected for promotion to brigadier general and assigned as the Vice Director for Operations at the National Guard Bureau in Arlington, Virginia. In January 2022, LTG Stubbs was assigned as the Deputy Director for Operations, Readiness, and Mobilization at Headquarters, Department of the Army, the Pentagon. In January 2023, LTG Stubbs was appointed by Governor Sarah Huckabee Sanders as the 54th Adjutant General of Arkansas. On 3 August 2024, he was promoted to Lieutenant General and assumed responsibility as the 23rd Director of the Army National Guard.

LTG Stubbs is a graduate of the Infantry Officer Basic Course, the Infantry Captain's Career Course, the Combined Arms Services and Staff School, all phases of the Command and General Staff College, the resident U.S. Army War College (Class of 2013), the Brigade Pre-Command Course, the Brigade Tactical Leader Development Course, the Army Senior Leader Development Seminar for brigadier generals, and the Army Strategic Education Program-Advanced course for major generals.

LTG Stubbs' civilian education includes a bachelor's degree in history from Lambuth University in Jackson, Tennessee, and a master's degree in strategic studies from the U.S. Army War College at Carlisle Barracks, Pennsylvania.

LTG Stubbs' decorations include the Combat Infantryman Badge, the Valorous Unit Award, three awards of the Legion of Merit, two awards of the Bronze Star Medal, the Defense Meritorious Service Medal, six awards of the Meritorious Service Medal, eight awards of the Army Commendation Medal, and various other individual and unit service awards.

LTG Stubbs is married to the former Jane Berry of Dewitt, Arkansas. They have two children, Susannah and Samuel, and a German Shepherd named Major. The Stubbs family calls Searcy, Arkansas home.

EDUCATION

Lambuth University - BS - Political Science
United States Army War College - MSS - Strategic Studies

MILITARY SCHOOLS ATTENDED

Infantry Officer Basic Course
Infantry Captain's Career Course



Combined Arms and Services Staff School
United States Army Command and General Staff College
United States Army Command and General Staff College, Advanced Operations Course
United States Army War College
Brigade Pre-Command Course
Brigade Commander Tactical Development Course
Army Senior Leader Development Seminar (SLDS)
Army Strategic Education Program - Advanced (ASEP-A)

ASSIGNMENTS

1. Aug 24, Director, Army National Guard, Arlington, Virginia
2. Aug 24 – Oct 2024 Acting Chief of the National Guard Bureau
3. Jan 23 - Aug 24, The Adjutant General, Arkansas, North Little Rock, AR
4. Jan 22 - Jan 23, Deputy Director of Operations, Readiness, and Mobilization, HQDA G-3/5/7, Washington, DC
5. Sep 21 - Jan 22, Vice Director, Operations Directorate, J-3/4/7, National Guard Bureau, Arlington, VA
6. Dec 19 - Aug 21, Brigade Commander, Headquarters and Headquarters Company, 39th Infantry Brigade Combat Team, North Little Rock, Arkansas
7. Feb 18 - Nov 19, Chief of Staff – Army, Arkansas Joint Forces Headquarters, North Little Rock, Arkansas
8. May 17 - Jan 18, Human Resources Officer/J1, Arkansas Joint Forces Headquarters, North Little Rock, Arkansas
9. Jul 15 - Apr 17, G3, Arkansas Joint Forces Headquarters, North Little Rock, Arkansas
10. Jul 13 - Jun 15, Brigade Executive Officer, Headquarters and Headquarters Company, 39th Infantry Brigade Combat Team, North Little Rock, Arkansas
11. Jul 12 - Jun 13, Student, United States Army War College, Carlisle, Pennsylvania
12. May 12 - Jul 12, Training Officer, Arkansas Joint Forces Headquarters, North Little Rock, Arkansas
13. Sep 10 - Apr 12, Battalion Commander, Headquarters and Headquarters Company, 2nd Battalion, 153rd Infantry Regiment, Searcy, Arkansas
14. Apr 09 - Sep 10, Training Officer, Arkansas Joint Forces Headquarters, North Little Rock, Arkansas
15. Dec 08 - Apr 09, Brigade S3, Headquarters and Headquarters Company, 39th Infantry Brigade Combat Team, Little Rock, Arkansas
16. Jan 08 - Dec 08, Brigade S3, Headquarters and Headquarters Company, 39th Infantry Brigade Combat Team, Baghdad, Iraq
17. Apr 07 - Jan 08, Brigade Assistant S3, Headquarters and Headquarters Company, 39th Infantry Brigade Combat Team, Little Rock, Arkansas
18. Jun 05 - Apr 07, Battalion S3, Headquarters and Headquarters Company, 2nd Battalion, 153rd Infantry Regiment, Searcy, Arkansas
19. Oct 03 - May 05, Commander, Charlie Company, 3rd Battalion, 153rd Infantry Regiment, Walnut Ridge, Arkansas and Baghdad, Iraq
20. Aug 02 - Oct 03, Commander, Alpha Company, 2nd Battalion, 153rd Infantry Regiment, Walnut Ridge, Arkansas
21. Jul 01 - Aug 02, OCS Senior Instructor, 233rd Regional Training Institute, North Little Rock, Arkansas
22. Aug 00 - Jun 01, S3 Air, Headquarters and Headquarters Company, 2nd Battalion, 153rd Infantry Regiment, Searcy, Arkansas
23. Aug 99 - Jul 00, Tactical Intelligence Officer, Headquarters and Headquarters Company, 2nd Battalion, 153rd Infantry Regiment, Searcy, Arkansas
24. Apr 99 - Jul 99, Chemical Officer, Headquarters and Headquarters Company, 2nd Battalion, 153rd Infantry Regiment, Searcy, Arkansas
25. Aug 98 - Mar 99, Chemical Officer, Headquarters and Headquarters Company, 1st Battalion, 153rd Infantry Regiment, Malvern, Arkansas
26. Aug 97 - Aug 98, Reconnaissance Platoon Leader, Headquarters Company, 2nd Battalion, 153rd Infantry Regiment, Searcy, Arkansas
27. Oct 95 - Jul 97, Platoon Leader, Alpha Company, 2nd Battalion, 153rd Infantry Regiment, Walnut Ridge, Arkansas
28. Aug 95 - Oct 95, Fire Direction Officer, Charlie Battery, 2nd Battalion, 115th Field Artillery Regiment, Bolivar, Tennessee

SUMMARY OF JOINT ASSIGNMENTS

1. Sep 21 - Jan 22, Vice Director, Operations Directorate, J-3/4/7, National Guard Bureau, Arlington, VA as a Brigadier General,

SUMMARY OF OPERATIONAL ASSIGNMENTS

1. Jan 08 - Dec 08, Brigade S3, Headquarters and Headquarters Company, 39th Infantry Brigade Combat Team, Baghdad, Iraq, as a Major
2. Apr 04 - Mar 05, Commander, Charlie Company, 3rd Battalion, 153rd Infantry Regiment, Baghdad, Iraq, as a Captain

AWARDS AND DECORATIONS

Legion of Merit (with 2 Bronze Oak Leaf Cluster)
Bronze Star Medal (with 1 Bronze Oak Leaf Cluster)
Defense Meritorious Service Medal
Meritorious Service Medal (with 1 Silver Oak Leaf Cluster)
Army Commendation Medal (with 1 Silver and 2 Bronze Oak Leaf Clusters)
Army Achievement Medal
Joint Meritorious Unit Award
Army Valorous Unit Award
Army Meritorious Unit Commendation
Army Reserve Components Achievement Medal (with 1 Bronze Oak Leaf Cluster)
National Defense Service Medal (with 1 Bronze Service Star)
Iraq Campaign Medal (with 1 Bronze Campaign Star)
Global War on Terrorism-Expeditionary Medal
Global War on Terrorism-Service Medal
Armed Forces Service Medal Humanitarian Service Medal
Military Outstanding Volunteer Service Medal (with 1 Bronze Service Star)
Armed Forces Reserve Medal (with Silver Hourglass, M Device and Numeral 2)
Army Service Ribbon Overseas Service Ribbon (with Numeral 2)
Army Staff Identification Badge
Arkansas Distinguished Service Medal
Arkansas Exceptional Service Medal (with 1 Diamond)
Arkansas Service Ribbon (with 3 Diamonds)
Arkansas Emergency Service Ribbon (with 3 Diamonds)
Arkansas Federal Service Ribbon (with 1 Diamond)
Combat Infantryman Badge

PROFESSIONAL MEMBERSHIPS AND ACHIEVEMENTS

National Guard Association of Arkansas
National Infantry Association
Recipient of the Order of Saint Maurice

OTHER ACHIEVEMENTS

1995, OCS Distinguished Graduate, Erikson Trophy Recipient, Tennessee Military Academy

EFFECTIVE DATES OF PROMOTION

Second Lieutenant 13 October 1995
First Lieutenant 8 August 1997
Captain 25 August 2000
Major 25 May 2005
Lieutenant Colonel 6 April 2011
Colonel 25 May 2017
Brigadier General 19 September 2021
Major General 1 August 2024
Lieutenant General 3 August 2024



LIEUTENANT GENERAL DAVID H. TABOR

Lt. Gen. David H. Tabor is the Deputy Chief of Staff for Plans and Programs, United States Air Force, the Pentagon, Arlington, Virginia. He leads the development, integration, evaluation, and analysis of the Air Force's Program Objective Memorandum and Resource Allocation Plan in support of the Chief of Staff and Secretary of the Air Force. As the Air Force's senior planner and programmer, he directs and coordinates activities ensuring the Air Force builds and employs effective air and cyber forces to achieve national defense objectives.

Lt. Gen. Tabor graduated from Birmingham-Southern College in 1992 after earning his commission through ROTC at Samford University. He has commanded at the squadron, group, wing and joint component command levels. Lt. Gen. Tabor is a command pilot with more than 2,300 hours in a variety of Special Operations Forces aircraft. He has spent most of his career in special operations, including multiple combat deployments in support of operations in Afghanistan, Bosnia, Iraq, Kosovo and Pakistan.

Prior to his current position, Lt. Gen. Tabor was the Director of Programs, Office of the Deputy Chief of Staff for Plans and Programs, the Pentagon, Arlington, Virginia.

EDUCATION

- 1992 Bachelor of Arts, History, Birmingham-Southern College, Ala.
- 1997 Squadron Officer School, Maxwell Air Force Base, Ala.
- 2005 Master of Science, Joint Campaign Planning and Strategy, Joint Forces Staff College, Norfolk, Va.
- 2008 Air War College, Maxwell AFB, Ala., by correspondence
- 2011 Master of Science, Strategic Studies, U.S. Army War College, Carlisle Barracks, Pa.

ASSIGNMENTS

1. May 1993–April 1995, Student, Undergraduate Pilot Training, Columbus Air Force Base, Miss.
2. April 1995–October 1995, Chief of Training, 72nd Helicopter Squadron, Langley AFB, Va.
3. October 1995–December 1996, Student, 551st Special Operations Squadron, Kirtland AFB, N.M.
4. December 1996–November 1999, Chief of Standardization and Evaluation, 21st Special Operations Squadron, RAF Mildenhall, United Kingdom
5. November 1999–July 2003, Flight Commander, 20th Special Operations Squadron, Hurlburt Field, Fla.
6. July 2003–July 2004, Aide-de-Camp, Joint Special Operations Command, Fort Bragg, N.C.
7. August 2004–July 2005, Student, Joint Forces Staff College, Joint Advanced Warfighting School, Norfolk, Va.
8. July 2005–June 2007, Chief Operational Planner, Headquarters U.S. Special Operations Command, Tampa, Fla.
9. June 2007–August 2009, Commander, 6th Special Operations Squadron, Hurlburt Field, Fla.
10. August 2009–July 2010, Division Chief, Irregular Warfare Combat Support, Headquarters U.S. Air Force, Arlington, Va.
11. July 2010–August 2011, Student, U.S. Army War College, Carlisle Barracks, Pa.
12. September 2011–May 2012, Commander, 438th Air Expeditionary Advisory Group, Kabul, Afghanistan
13. May 2012–February 2014, Commander, Aviation Tactics Evaluation Group, Joint Special Operations Command, Fort Bragg, N.C.
14. February 2014–July 2016, Commander, Air Force Special Operations Air Warfare Center, Hurlburt Field, Fla.
15. August 2016–July 2017, Special Assistant to Commander, U.S. Special Operations Command, MacDill AFB, Fla.
16. August 2017–May 2018, Vice Director, Strategy, Policy, and Plans, U.S. Special Operations Command, MacDill AFB, Fla.
17. June 2018–July 2020, Assistant Commanding General, Joint Special Operations Command, Fort Bragg, N.C.
18. July 2020–August 2022, Commander, Special Operations Command-Europe, Patch Barracks, Germany
19. August 2022–June 2024, Director of Programs, Office of the Deputy Chief of Staff, Plans and Programs, U.S. Air Force, the



EFFECTIVE DATES OF PROMOTION

Second Lieutenant November 11, 1992	
First Lieutenant November 11, 1994	
Captain November 11, 1996	
Major May 01, 2003	
Lieutenant Colonel December 01, 2006	
Colonel October 01, 2010	
Brigadier General August 02, 2017	
Major General December 01, 2019	
Lieutenant General July 01, 2024	

Pentagon, Arlington, Va.

20. July 2024–present, Deputy Chief of Staff, Plans and Programs, U.S. Air Force, the Pentagon, Arlington, Va.

SUMMARY OF JOINT ASSIGNMENTS

1. July 2003–July 2004, Aide-de-Camp, Joint Special Operations Command, Fort Bragg, N.C., as a major
2. July 2005–June 2007, Chief Operational Planner, Headquarters U.S. Special Operations Command, Tampa, Fla., as a lieutenant colonel
3. May 2012–January 2014, Commander, Aviation Tactics Evaluation Group, Joint Special Operations Command, Fort Bragg, N.C., as a lieutenant colonel
4. August 2016–August 2017, Special Assistant to Commander, U.S. Special Operations Command, MacDill Air Force Base, Fla., as a colonel
5. August 2017–May 2018, Vice Director, Strategy, Policy, and Plans, U.S. Special Operations Command, MacDill AFB, Fla., as a brigadier general
6. June 2018–July 2020, Assistant Commanding General, Joint Special Operations Command, Fort Bragg, N.C., as a brigadier general
7. August 2020–June 2022, Commanding General, Special Operations Command-Europe, Patch Barracks, Germany, as a major general

FLIGHT INFORMATION

Rating: command pilot

Flight Hours: more than 2,300

Aircraft flown: T-37, T-38, UH-1N, MH-60, MH-53J, MH-53M, Mi-17, C-130 and C-145

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal with two oak leaf clusters

Legion of Merit

Distinguished Flying Cross with "V" device

Bronze Star Medal

Defense Meritorious Service Medal with two oak leaf clusters

Meritorious Service Medal with three oak leaf clusters

Air Medal with silver oak leaf cluster

Aerial Achievement Medal with two oak leaf clusters

Air and Space Force Commendation Medal

Air and Space Force Achievement Medal

Combat Action Medal

(Current as of August 2024)





BIOGRAPHY



UNITED STATES SPACE FORCE

LIEUTENANT GENERAL STEVEN P. WHITNEY

Lt Gen Steve Whitney is the Director, Force Structure, Resources and Assessment (J-8), Joint Staff, the Pentagon, Washington, D.C. He develops capabilities; conducts studies, analysis and assessments; and evaluates plans, programs and strategies for the Chairman of the Joint Chiefs of Staff. He serves as the Joint Requirements Oversight Council Secretary and as the Chairman of the Joint Capabilities Board.

Lt Gen Whitney graduated in 1992 from the University of Minnesota with a Bachelor's degree in Electrical Engineering and completed the university's Air Force Reserve Officer Training Corps program as a distinguished graduate. Through the years, he has served in a wide variety of space system acquisition and operations leadership positions within the Air Force, Space Force, Joint Staff, Office of the Secretary of Defense, and National Reconnaissance Office. His assignments include serving as a Crew Commander, Spacecraft Engineer, Senior Flight Commander, Program Element Monitor, Director of Engineering, Squadron Commander, Senior Materiel Leader, Program Director, Program Executive Officer, and Military Deputy. Prior to his current assignment, Lt Gen Whitney was the Director of Staff, Headquarters, U.S. Space Force, where he was responsible for synchronizing policy, plans, procedures, and cross functional issues for the U.S. Space Force headquarters staff.



EDUCATION

- 1992 Bachelor of Electrical Engineering, University of Minnesota; Minneapolis, MN.
- 1997 Squadron Officer School (Distinguished Graduate), Maxwell AFB, AL.
- 2000 Master of Arts in Administrative Sciences, George Washington University; Washington, DC.
- 2004 Air Command and Staff College, by correspondence
- 2005 Master of Science in Systems Engineering (Distinguished Graduate), Air Force Institute of Technology; Wright-Patterson AFB, OH.
- 2007 Air War College, by correspondence
- 2011 Master of Science in National Security Strategy, National War College, Washington, DC.
- 2013 Program Managers Course, Defense Acquisition University, Fort Belvoir, VA.
- 2014 Executive Program Managers Course, Defense Acquisition University, Fort Belvoir, VA.

ASSIGNMENTS

1. April 1993 – July 1996, DSP & DMSP Crew Commander and Chief, DSP Spacecraft Engineering; 1st Space Operations Squadron, Schriever AFB, CO.
2. July 1996 – June 1998, Chief, Commanders Action Group and FDS Operations Manager; SBIRS Program Office, Los Angeles AFB, CA.
3. June 1998 – June 2000, Air Force Intern; Directorate of Space and Nuclear Deterrence, Office of the Secretary of the Air Force and Force Management Policy, Office of the Secretary of Defense; Pentagon, Washington, DC.

4. June 2000 – May 2004, Senior Flight Commander; Chief, Production Division; and Director of Engineering; Air Force Communications Support Facility, White Sands Missile Range, Las Cruces, NM.
5. May 2004 – June 2005, Student, Air Force Institute of Technology; Wright-Patterson AFB, OH.
6. June 2005 – May 2008, MILSATCOM Program Element Monitor and Chief, Congressional & Media Affairs; Space Acquisition Directorate, Office of the Under Secretary of the Air Force, Pentagon, Washington, DC.
7. June 2008 – July 2010, Commander, Enterprise Operations Squadron; Mission Operations Directorate, National Reconnaissance Office, Chantilly, VA.
8. August 2010 – June 2011, Student, National War College; Ft. McNair, Washington, DC.
9. June 2011 – July 2013, Chief, Space/C4 Branch and Space Lead; Joint Staff J8, Pentagon, Washington, DC.
10. July 2013 – July 2015, Senior Materiel Leader, Global Positioning System User Equipment Division, Global Positioning Systems Directorate, Space and Missile Systems Center, Los Angeles AFB, CA.
11. July 2015 – June 2019, Director, Global Positioning Systems Directorate, Space and Missile Systems Center, Los Angeles AFB, CA.
12. October 2018 – June 2019, Program Executive Officer for Space Production, Space and Missile Systems Center, Los Angeles AFB, CA.
13. July 2019 – July 2020, Deputy to the Assistant Secretary of Defense for Sustainment, Office of the Under Secretary of Defense for Acquisition and Sustainment, Pentagon, Washington, DC.
14. August 2020 – August 2021, Director, Space Programs, Office of the Assistant Secretary of the Air Force for Acquisition, Washington, DC.
15. August 2021 – July 2023, Military Deputy, Office of the Assistant Secretary of the Air Force for Space Acquisition and Integration, Washington, DC.
16. July 2023 – Oct 2025, Director of Staff, Headquarters, U.S. Space Force, Washington, DC.
17. Oct 2025 – present, Director, Force Structure, Resources and Assessment, Joint Staff J8, Pentagon, Washington DC.

SUMMARY OF JOINT ASSIGNMENTS

June 2008 – July 2010, Commander, Enterprise Operations Squadron; National Reconnaissance Office, Chantilly, VA., as a lieutenant colonel

June 2011 – July 2013, Chief, Space/C4 Branch and Space Lead; Joint Staff J8, Pentagon, Washington, DC, as a lieutenant colonel and colonel

July 2019 – July 2020, Deputy to the Assistant Secretary of Defense for Sustainment, Office of the Under Secretary of Defense for Acquisition & Sustainment, Pentagon, Washington, DC., as a brigadier general

Oct 2025 – present, Director, Force Structure, Resources and Assessment, Joint Staff J8, Pentagon, Washington DC, as a lieutenant general

MAJOR MILITARY DECORATIONS

Air and Space Distinguished Service Medal

Defense Superior Service Medal

Legion of Merit with oak leaf cluster

Defense Meritorious Service Medal with two oak leaf clusters

Meritorious Service Medal with oak leaf cluster

Air Force Commendation Medal

Global War on Terrorism Service Medal

Armed Forces Service Medal

OTHER ACHIEVEMENTS

1997 Space and Missile Systems Center Company Grade Officer of the Year

1998 Forrest S. McCartney Award for Outstanding Program Management, Air Force Association

2009 National Citation of Honor, Air Force Association

2010 Director's Circle Award for Leadership, National Reconnaissance Office

2010 Medal for Superior Service (Gold), National Reconnaissance Office

2019 Schriever Fellowship Award, Air Force Association

EFFECTIVE DATES OF PROMOTION

Second Lieutenant	February 17, 1993
First Lieutenant	February 17, 1995
Captain	February 17, 1997
Major	June 1, 2003
Lieutenant Colonel	September 1, 2007
Colonel	June 1, 2012
Brigadier General	April 2, 2019
Major General	September 29, 2022
Lieutenant General	October 30, 2025

(Current as of Nov 2025)